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Stuart, J.L. 1927 Jan-Feb

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

INDEXED

TELEGRAPH ADDRESS:
"YENTA"

January 3, 1927.

TRANSFER

Doctor Eric M. North,
Yenching University,
New York City.

Dear Eric:

Doctor Faucett:

✓
Replying to your letter of November 30th regarding Doctor Faucett, I am cabling you today that he has accepted our invitation. Use your judgment, therefore, about communicating with his wife in England. I have written him that we would try to adjust his travel on some basis that our resources permitted, even though we would do so over a period of years.

Gymnasium:

✓
I gather from a letter just received from Warner that the suggestion regarding shifting the location of the gymnasium will not be approved. You will recall that the G&B Committee only raised the question without expressing its own approval. We shall take it for granted that the original site holds.

Howard S. Ross:

7
Doctor L. T. Huang has had a letter from a Chinese friend, Edward B. S. Lee, Chinese Y.M.C.A., 129 Dorchester West, Montreal, enclosing one from Mr. Ross, whose address is Versailles Building, 90 James Street, Montreal. He is interested in coming to some college in China to teach his views regarding fundamental economics. He advocates the equitist plan, rather radical, of using natural resources for public benefit as against private profit. It may be that the Trustees could arrange with him to come to us as a lecturer for a year, more or less at his own charges as a mutual experiment. One very good way of meeting the aggressive Soviet propaganda and the charge of entrenched capitalism against mission institutions might be to have lectures on this general line. The proposition seems to be worth looking into.

Very sincerely yours,

JLS:B
Enc.1

J. Reighton Stuart

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RECEIVED
UNIVERSITY
JAN 31 1927
JOHN C. ...

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PERSONAL and CONFIDENTIAL
Not for publication

學大京燕

YENCHING UNIVERSITY

PEKING, CHINA.

INDEXED

January 7, 1927.

TELEGRAPH ADDRESS:
"YENTA"

OFFICE OF THE PRESIDENT

TRANSFER

To the Board of Trustees:

You have doubtless been reading the news from China during the past few months with perplexity and apprehension, and wondering what is the bearing of these happenings on Christian work in general and especially on our common task in this University. I too have been trying to learn all that I could of the trend of events and to formulate a policy in anticipation of what may happen. This is an attempt to interpret to you the significance of the present issues and to submit for your approval the attitude and course of action we should adopt.

China has passed through some fifteen years of inevitable political disintegration consequent upon the overthrow of an effete and alien dynasty, with neither public-spirited capable leadership nor intelligent articulate public opinion to make effective the new forms and ideals of government. During this period ambitious military chieftains have been exploiting the situation to their own advantage and in constant conflict with one another, their rivalries being seriously aggravated by the self-seeking of their respective followings and by the interests of various foreign countries. At last that struggle of principles has emerged which would seem to be the only hope for relief from the incessant wars of greed. The Nationalist Movement beginning in Canton and now spreading through the Yangtse Valley represents the self-assertion and national self-consciousness of the people, alike against foreign aggression and the ruthless tyrannies of their own oppressors. One need not - and I certainly do not - give unqualified endorsement to the Southern Government to recognize that it has gained its strength from its allegiance to certain basic principles of democracy and that it has the support of the vast majority of thinking Chinese, who are not attached to the various big chieftains.

To what extent its rise has been due to and its aims controlled by Bolshevist influence it is hard to form a clear opinion, nor is it of any great consequence. That Soviet propaganda has been very active and is wholly unfriendly to the Anglo-Saxon nations and to Christian Missions, that Chinese Nationalist leaders have been responsive to the friendly sympathy of Russian agents and have depended much on their money and technical assistance, and that goaded to bitter resentment and despair many Chinese feel the appeal in the Russian advocacy of a smashing revolution as the only way out of the present distress, is beyond question. But the interest for us lies in the fact that this movement, however stimulated

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Memo
50 copies

W. H. ...
1/11/27

from an outside source, is thoroughly Chinese and reflects the aspirations of the people at large, notably of the students who are after all only the group that register most quickly and clearly changing currents of thought. It is only an accident of geography that leads to such descriptive terms as South or North. The real parties are a slowly awakening but passionate Nationalism and the traditional Despotism. The former is anti-foreign only because foreign countries are regarded as responsible for the suppression of national rights in seeking their own political or economic advantage, and anti-Christian chiefly because organized Christian agencies appear to stand for the existing order and to hamper free self-expression. Of course, there are extremes of both types among the Nationalists and many more or less decent men among the militarists. But the Nationalist Movement is not a passing phase. The particular organization now established at Hankow-Wuchang may break up, - though I think not, - and individuals will change, but from now on the movement is not only to be reckoned with, but has become the one increasingly dominant factor in Chinese affairs. How long it will be before they spread northward and control Peking, whether with growing power and responsibility they will become less radical or not, how much of their anti-foreign (especially anti-British) and anti-Christian agitation is purely strategic, I hesitate to express an opinion.

My own hope would be that they consolidate their gains and apply their principles of popular government in the provinces where they are established before trying to reach north of the Yangtse with the danger of spreading out too thin, losing their distinctive quality and breaking up into new factions competing for power and plunder. My fear is not of the leaders, but of the lawless elements that break loose after the military units have come and gone.

Quite probably either directly or through cooperation with Feng Yu-hsiang (the reports of whose defection from Christian faith are based on misconceptions) the Nationalists will get control during 1927 of all North China within the Wall, or their advance may be resisted a year or two longer. It is no less likely that they will transfer the capital at least temporarily to Wuchang or Hankow. On the other hand, the maintenance of two, or even more, separate governments may be the outcome of the present struggle. These are details.

The meaning of all this for us would seem quite obvious. We secure our position by satisfying the reasonable Nationalism of Chinese public opinion and by building a widespread constituency of Chinese friends while giving education so good and so wisely conceived that we shall be recognized as an asset. In particular this calls for three emphases:

(1) The cultivation of prominent Chinese of all political affiliations and in different parts of the country with a view to acquainting them with our aims, winning their active support, and securing financial help. The appeal for funds in so far as successful will at once gain their own interest and be an evidence to others of Chinese participation.

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(2) The development among our Chinese teachers of a consciousness that the University is theirs, that it needs their foresight and help in the approaching changes, and that all its policies should be known to them as well as in large measure determined by them, especially in all matters of Chinese relationships.

(3) The fostering among our students of a loyalty based upon an intelligent appreciation of our real objectives, a knowledge of our difficulties, and a sense of partnership in both. That some of them are in touch with radical agencies can be assumed. We can be equally certain that the sympathies of practically all of them are with the South, and that any small issue between them and their foreign teachers or any instigation from without might sweep them into destructive revolt at any time.

The second and third of these measures are comparatively simple and the dangers while real and easily precipitated need give no serious concern. If we can hold together internally we need fear no storm from without, and even at the worst I believe we can, with perhaps the defection of a few teachers and students from intimidation or lack of genuine approval of our principles. It must be recognised, however, that we are not without enemies. Our buildings give the appearance of great resources, and when all the government schools in Peking are desperately hard up, jealousy of us is inevitable. Our very success in winning the goodwill of the general public inflames the animosity of that section who are opposed absolutely to western influence and to education under religious control. We become the more dangerous to them and therefore will be singled out for attack when the chance comes.

It has been borne in upon me during the past few weeks that my own largest usefulness will be in the first phase of effort as outlined above. For some months past I have been cultivating officials and bankers in Peking and Tientsin with a view to financial help. As you can readily imagine there could scarcely be a worse time than this for such an effort and it is getting more unpromising with the unexpectedly rapid progress of the southern troops. But this, while encouraging under the circumstances, is becoming secondary in my thought in the light of what has happened at Foochow, Changsha and elsewhere. What is more urgently needed is winning a large constituency of men of influence in different centres and of all the larger political groups.

In my efforts the past year or two I have been fortunate in having the help of a former student of ours, named Philip Fu. He intended formerly to enter the ministry, but has rightly come to feel that his aptitudes fit him for service in a different field and having caught a vision of what I am trying to do in relating the University to Chinese life he has offered to give himself to helping me achieve these aims as his special form of service to his Master and his Nation. He has a social instinct and a political sagacity born of a long line of ancestors in official life (they were hereditary dukes under the Manchus) which fits him admirably for dealing with the kind of men we have been trying to reach.

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If in the immediate future I disappear from Peking, it will be because of a strong conviction that we must be preparing in this and other ways for any eventualities.

While writing thus frankly to you I hope you will not feel that there is any real cause for alarm. I do not, although the uncertainties are great and the possibilities of harm quite serious. I also want to urge that there be no weakening of financial effort in America just now. As I have recently written Doctor Luce, the most pressing need is not any longer for more buildings so much as it is for current expenses, and especially for maintaining the very choice Chinese teachers who will be our greatest asset in facing the menace of revolutionary outbreaks. We should have a limited expansion of dormitory accommodation for men students, a few more residences especially of the less expensive type, a social center, and money for improving the grounds. But I plead for intensive efforts for carrying the budget for 1927-8 as it will soon be sent to you, with special reference to Chinese teachers' salaries and equipment for their subjects.

You will want to know the religious implications of such a program. Religious life is being maintained by the usual processes, but our value to the Christian cause must not be judged by conventional standards. There is much more interest in religion among our students than appears in the tests we usually apply. In fact in their present temper these processes if urged overmuch provoke a contrary reaction. The supremely important emphasis for these disturbed times is to have the institution truly Christian in its attitude to Chinese national aspirations and in all aspects of its corporate life within. If we suffer thus our witness will not have been in vain, and if - as is far more probable - we win through, the Christian cause will have possession of a centre of influence far greater than before.

In view of recent and rapidly shifting developments I cannot resist reviewing our policies for the past two years or more. There was nothing in our much criticised Yenching University statement issued June third after the Shanghai incident of May 30, 1925, which has not been expressed at least as strongly in the British note now being so violently objected to by the Chinese public. The opposition comes largely from the fact that this has been so long delayed.

Our determination to be registered under the Ministry of Education anticipates a demand certain of enforcement wherever the Nationalist Government obtains control. I mention these items to illustrate the importance of being forehanded in our policies. In whatever lies ahead, I know we shall have your sympathetic support and prayers, and you can be assured of our fidelity to the task entrusted to us and of a confidence never stronger than now of its surpassing significance to the Kingdom of God.

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FEB 4 1927
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Attention of Mr Evans of the checked (vr) steams
學大京燕 flow. fragment

FEB 16 1927

YENCHING UNIVERSITY

PEKING CHINA.

1) I sent to Mr Evans
Mr Wiant's own explanatory letter

2) Mrs Johnson of Los Angeles has it in mind to give a
residence (holding to the 5000 I put up to her a
year ago). I will write to her at my earliest free moment

OFFICE OF THE PRESIDENT

January 10, 1927.

TELEGRAPH ADDRESS:
"YENTA"

Doctor H. W. Luce,
Yenching University,
New York City.

telegraph has to give now
HML

Amarillo, Feb 17/27
Texas.

My dear Harry:

I am enclosing herewith a clipping, which is typical of much that is being said and thought. I think it quite probable that the southern government when it once gets in control of all China, which may be at any time within the next year or two, will at least temporarily locate the capital either in Wuchang or Nanking. You will probably be met with this objection or inquiry on the part of prospective donors, and should be able to discuss the matter.

On the other hand it is not improbable that (1) there may be for a period of years two governments, divided roughly by the Yangtse River; (2) that the southern government may feel that they will gain more prestige by establishing themselves in the ancient capital.

In either case I really do not think that any political change would seriously affect our interests. Peking is too large, with too great a tradition and too many invested interests to be neglected. It may be, without the capital here, even more of a cultural center than it is tending to be now. The railways that center here, the favorable climatic conditions, the almost certain development of Manchuria into a rich and prosperous province, the interest China has in the great undeveloped northwest, her fear of her ancient enemies, Japan and Russia, never more aggressive than right now, all combine to make it practically certain that the prestige and power of Peking will continue even though the capital should be changed. It is also important to remember that conditions are so uncertain, and there are so many changes which work that we need not become too much concerned over a decision of the small group that happen now to be in control of the Nationalist government, as though their decision were final.

vr |

Wiant Residence: Bliss has written you at some length and I only want to add my hearty endorsement of his plea. If you can possibly make a trip to Ohio, and put this thing through, it would not only bring them great joy; but would relieve a tense situation, as we are trying to house all of our people next autumn with no progress in securing additional residences.

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Ans.

學大京燕

RECEIVED
FOREIGN DEPARTMENT

FEB 4 1927

YENCHING UNIVERSITY
PEKING, CHINA.

FEB 4 1927

RECEIVED
FOREIGN DEPARTMENT
OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

January 11, 1927.

Mrs. L. O. Lee,
14 Beacon Street,
Boston, Massachusetts.

Dear Mrs. Lee:

Dean Frame has suggested that I write you supplementing her own communication regarding the recent action of our University Council in certain proposed changes of internal organization. She will doubtless give you the actual text of the actions taken, together with her own opinion as to their bearing on the interests of the Women's College.

Perhaps I should say first of all that there never has been, and is not now in the *mind* of any responsible member of our staff any thought of impairing the autonomy of the Women's College, as we all recognize should be maintained as an independent entity. The only desire has been to remove certain anomalies in our mutual relationships which interfere with effective conduct of our common tasks.

The considerations which led to the raising of this issue are such as:

- (1) The academic relationship between the Women's College and the rest of the University.
- (2) The administration of matters concerning students in the School of Religion and the Men's College treated as a single unit.
- (3) The tendency in America toward dividing into junior and senior college.
- (4) The realization that the training of our students will be of much more practical advantage to them if given more of a vocational emphasis, and the consequent desire to have this begin in the Senior College, which would be conducted almost entirely with this in view.

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January 11, 1927

On the other hand, not only because of the special aspects of this problem in which you are interested, but a number of others, it was thought wiser not to propose any structural changes; but to experiment along the lines indicated in the report of the special committee as adopted by the Council. One of the embarrassments has been the fact that while teachers in the various departments carried on their work in each case as a single department, yet the individual teachers belonged to separate faculties where the decisions affecting their work were separately discussed. By treating the faculties of the Men's and Women's Colleges as a single unit in all academic matters, the head of each department and the other members are consistently related to a single faculty in which all matters of strictly curricular interest are discussed and decided.

The faculties of the two colleges will continue to meet separately and deal with all other business, and of course either faculty could withdraw from the proposed system of joint meetings.

The amalgamation of the work of the registrar and the entrance committee is also an effort to simplify and regularize processes where the standards and requirements are absolutely identical. Experience has indicated that in dealing with the outside public and other institutions, in the keeping of records, in the conduct of entrance examinations, etc., the proposed system has many practical benefits.

My own feeling is that the adoption of the suggested ~~the~~ arrangements will rather tend to insure the freedom of the Women's College to have its own life than otherwise. It is difficult for any of our Chinese colleagues to understand why the distinctions we insist upon are maintained. They are only conscious of the anomalies, and do not understand the reasons which have led to the present basis.

With the rapidly increasing desire of Chinese to control all educational work in this country, and the radical tendencies which are showing themselves, especially wherever the Cantonese Movement is spreading, we might at any time be faced with a demand, even from our own teachers and students, which it would be difficult to oppose. While I do not think this is likely in the immediate future, yet it is a phase of the question that should not be overlooked. What is more to the point is that if in the daily routine that affects our teachers and students, relationships proceed smoothly and with the simplest form of mechanism, they will be quite willing to leave the basis of organization, financial support and formal control to those who deal with these matters.

I am, therefore, quite in sympathy with these recommendations, both because they have not included any actual changes in structure, and because they seem to me to remove various potential sources of friction.

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January 11, 1927

In conclusion I need scarcely say again that I am in the heartiest sympathy with the desire of the Yenching College Committee and the Women's College Faculty to conserve the entity of the Women's College and to guarantee its absolute freedom. The affiliation between the two institutions has always seemed to me to have the possibilities of a most ideal relationship, and as a matter of fact this is very nearly true in actual experience. We are all working happily together, which is perhaps the chief reason why we are eager to insure the continuance of this agreeable and mutually beneficial cooperation.

Very sincerely yours,

J. Hightower

JLS:B

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學大京燕
YENCHING UNIVERSITY

PEKING, CHINA

INDEXED

OFFICE OF THE PRESIDENT

January 11, 1927.

TRANSFER

TELEGRAPH ADDRESS:
"YENTA"

Doctor Eric M. North,
Yenching University,
New York City.

Dear Doctor North:

Report to Trustees: I am sending you herewith a communication which explains itself. I should like Doctor Luce and Doctor Lew to have copies, and the latter will be able to supplement or interpret much that I have referred to. I have not marked it confidential, but am inclined to think that too much publicity should not be given to material of this sort, and that it should be confined to the Trustees themselves and selected friends of the institution.

Audit: I am also sending a copy of a report by a Faculty Auditing Committee. I am still hoping that Mr. Fuller of the Methodist Mission may be available for us. If this proves impossible, we shall have to face the question of a permanent treasurer.

T. E. Ennis: Mr. Ennis has inquired whether his father has been able to make the remittances toward his own salary, which were agreed upon, and fears that from indications in his own letters that his father has been having a difficult time financially. You are doubtless in touch with Mr. Ennis, Senior, and will see that this arrangement is not overlooked.

Color Scheme: We have your cable asking that we send without delay plans according to Mr. Murphy's memorandum of May 10th, paragraph 10. Mr. Murphy frequently commented unfavorably upon the natural finish of the cement of our exterior walls. Each time I replied that we ourselves did not intend that this should be final, but that we would be waiting for his instructions and hoped that he would give these as soon as possible. Meanwhile we had experimented on two buildings and wanted his opinion as to their appearance. He was also reminded that the tint originally proposed by him had been objected to by every member of the Grounds and Buildings Committee, and by others whom we had consulted.

My own opinion would be that the best results would be secured if the Trustees authorized our G&B Committee, through its own color committee, which at present consists of Mr. Porter alone, to secure the consensus of Chinese judgment as to a satisfactory tint. This matter was urged upon Mr.

*Hand back
by Trustees
Jm Couce
2/10/27*

*to
Gans*

*Write
explaining
point
Do JFB
2/15/27*

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Murphy last May and June, and we still have no word from him. This delay makes us less disposed to go to all the necessary trouble in carrying out the other instructions, especially since we now feel in a much better position than we have been before to get competent Chinese opinion as to decorative features of this sort; and in the light of experience both with the processes and prejudices of our own Construction Bureau and with Mr. Murphy, to complete such designing with the advice of qualified Chinese.

We have suffered a severe loss in the death of Mr. Kung Pah King, one of the best known Chinese artists, who was associated with Mr. Porter on a special color committee. His place, however, can be supplied otherwise, and we feel that this procedure will avoid the inevitable delays in anything that Mr. Murphy undertakes to do for us, and secure better results than can possibly be worked out in a New York Office.

I am asking Mr. Gibb to write more in detail.

Very sincerely yours,

JLS:B
Enc.2

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Attention: Mr. Luce
from H.W.L.

學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

TELEGRAPH ADDRESS:
"YENTA"

OFFICE OF THE PRESIDENT

January 13, 1927.

Doctor H. W. Luce,
Yenching University,
New York City.

Dear Harry:

Letter from Wang Pao-tien: The enclosed letter from one of our Juniors of this year to Dick Ritter will be of interest, and can be used by you in dealing with some of our conservative critics.

Letter from K. A. Wee: I have asked Wee to write you a report of our athletics to date. This is one of the least well-provided of all our features, and we ought to begin to stress it. If you can secure a gift for improving our grounds, it may be that I can use some of Mrs. Harmon's gift for putting various athletic field requirements into shape, and thus release money for current expenses.

We have cut every possible item this year to the lowest with the result that there is nothing with which to carry on Wee's work unless some relief of this kind can be found. I know you are interested in this and will do your best to help out.

Admiral Tsai Ting-kan: Mrs. Luce and T.F. Lew can supplement what you already know about Admiral Tsai's career and influential position. He is leaving in a few weeks for America to go on a lecture tour under one of the Bureaus, and will make his headquarters near Boston. He is very friendly to us and can be used for speaking or for personal testimony as opportunity arises. He is, as you know, very witty and popular speaker. I shall keep you advised more definitely regarding his plans.

*probably not before June
He now thinks*

I met him when in Peking Fall 1924. He is a fine able man

As ever, yours

J.H.S.

JLS:B
Enclosures

Luce wrote to T.F. Lew in N.Y. City, Apr 29/27 asking if he knew where Ad. Tsai was, also wrote J.H.S. about

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

PEKING

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

January 13, 1927.

TRANSFER

Chamberlain
Doctor Eric M. North,
Yenching University,
New York City.

Dear Eric:

Department of Agriculture: We have been having quite a little friction among the members of the Department of Agriculture, which however must not be taken as indicating any lack of personal friendliness. When Chamberlain left he recommended that Eubank and Etter be made joint acting heads, an arrangement which rarely works well, this being one of those instances. The Chinese members of the staff have grown quite dissatisfied with this arrangement, and finally the Faculty Executive Committee has taken action appointing Homer Lew, Ph. D., to act as head until Mr. Chamberlain returns. Etter and Eubank each thought that he should have been the man to act in this capacity, but they both agreed in feeling that young Lew was lacking in the experience and other qualities of leadership which the position required. At any rate it has been accepted by them all, and they are trying to go ahead loyally until the end of the present session.

Etter had already decided not to stay with us after the completion of his three-year agreement, but to return to America for further study sometime next summer, and come back to China again to a Baptist Mission Station in Shantung, Huanghsien. His place ought, therefore, to be filled with a minimum of delay.

With the exception of Etter all the members of the Department want Chamberlain to come back and become head. The Chinese feel this very strongly, and Eubank scarcely less so. My opinion has always been that if and when a qualified Chinese can be secured, this would be the best solution; otherwise I hope Chamberlain will decide to stay with us, and in the light of the news of this letter make plans for filling vacancies.

We are still waiting for the dairyman, who was expected to have been sent out last autumn. For some reason no comments have been made in any of your letters on this important item.

Will you please take up this whole question with

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Chamberlain, letting him see this letter. It may be well to cable his decision. I should hope that in filling any vacancies the utmost effort would be made to find Chinese in the States if possible.

noted - 1/24
University Registrar: I am cabling to let Doctor Galt know that we have secured a Chinese Registrar, Chen Kuo-liang, whom he will recall formerly assisted Y.Y. Tsu at the P.U.M.C.

Very sincerely yours,

J. Hightower Stuart

JLS:B

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Stu
January 14, 1927.

Dr. J. Leighton Stuart
Yenching University
Tsinghua Yuan
Peking West, China.

Dear Dr. Stuart:

It is very good of Mr. Warner to advise you of my active interest in the affairs of the University at this end. It is rather a difficult job, as you know, especially for one unfamiliar with promotional work of this character, and I find it very discouraging because of the entire lack of any success along these lines, so far. The Finance Committee for the past six months has been very active, but the work has been given over to the construction bureau and budget, rather than to active campaign matters.

We have under consideration two or three prospects for the work carried on by Mr. Lewis, but owing to the urgency of other matters the Finance Committee has been unable to give these prospects due consideration. I hope that this can be done in the near future, as I realize the serious need of prompt action.

Contributions from the general list of Donors have been decidedly meager. In December we received but \$1390 and so far in January a little less than \$1000. We have just issued a "Peking News" in which we are making a direct appeal for contributions. This is much against the wishes of Dr. Luce, as he feels that this method of appeal is decidedly wrong, and may work against larger gifts in his personal campaign. However, the results of his work for the past six months have been anything but gratifying, and I feel that to get results we must find other means than those at hand. I am forwarding by Parcel Post one hundred copies of this issue of "Peking News". I will be glad to have your reactions upon receipt.

The letter enclosed, from the Rev. Mr. Ward is very interesting, and those that I have consulted believe that he would be a very good man; yet I doubt the wisdom of waiting until we can secure his service. We should be able to find a good man for the position on the ground.

We are doing everything possible to bring in additional funds to carry on the current work of the college, and I have urged Dr. Luce time and again to devote more time to securing small gifts to help with the running expenses. Mr. Warner has also written to him recently, urging him to do this. We hope for results.

I feel that we will all be benefited by Mr. Banker's

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sit, and I trust that his reactions will serve to enlighten you upon any problems faced by us during the past year.

We have not yet been able to make any use of Dr. Lew. He is far from well -- has contracted a heavy cold which he seems unable to throw off. He has friends in Georgia and I hope to persuade him to go there for a visit, as this New York climate at this time of year is too severe for his frail condition.

The present dispatches from China continue to be most alarming, and we find it hard to have our friends believe that we are not seriously affected in a material way.

It is a real pleasure to be associated with this great institution and I trust that this year will prove more encouraging to all of us.

With kindest regards, believe me,

Sincerely yours,

AE:FP

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

PEKING

Stewart

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

January 20, 1927.

Doctor Eric L. North,
Yenching University,
New York City.

TRANSFER

My dear Eric:

Treasurer:

The last man whom I had hopes of being able to secure locally for this position, Mr. Glen Fuller of the Methodist Mission, has finally turned us down. I have no other suggestion to make unless the political developments in south and central China happen to free someone qualified for this work. Mr. Flood is staying with the Construction Bureau for a year, and would be glad to identify himself with us permanently. He does not, however, give relief in the particular need we have, which is someone to direct our financial policy.

F. L. Crow

Good

You might be making tentative inquiries in America. I think I have made the suggestion before that possibly one of our Trustees or an experienced business man might be willing to give a year or two to the missionary movement by settling down with us in this capacity. He could enjoy sight-seeing and life in Peking while advising with and organizing the staff and helping the administrative offices to get a good start in these matters. I am quite loath to ask for another American unfamiliar with China to come out here permanently, while at the same time adding one more expensive foreign salary to maintain.

Yen Residence:

In your letter to Wiant dated December 20th, you instructed us to clear off the loan for this item. This is a house purchased last summer for slightly over \$7,000, local currency, and on which estimated repairs and installations will bring the figure to a total of \$13,000 or \$14,000. The necessary money was advanced by myself and other faculty members without interest. Meanwhile I have asked Mrs. Sailer, who recently visited here, to make a contribution of the amount necessary, and she has it under favorable consideration to discuss with her husband. If they decide to undertake this in whole or in part, Doctor Sailer will doubtless communicate with you. It would seem wiser, therefore, to leave this matter in abeyance until we have further information.

W. J. Stewart
2/19/27

V.

*Don't
\$4000
by Mrs. Sailer*

Mr. and Mrs. Ritter are living in the central part of this place, and over forty students can be accommodated,

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in the outer courts. It ought to be permanently valuable as an overflow for students other than the regular ones, who should be entitled to first chance in the dormitories.

Budget:

We understand from your letter to me of December 20th that we are authorized to spend \$304,000 local currency for the present session, and are to keep within this figure for making our budget for 1927-28. I note, however, that in your calculations in previous letters you have estimated exchange at 1.75. I hope, therefore, that the Trustees will in view of the favorable exchange allow a little margin to help us in all kinds of pressing demands. You will recall that this budget was cut last summer when we were in the shock of your peremptory cables and letters regarding financial shortage. We trimmed down to what seemed to us the lowest figure on which the work could go ahead at all.

Can cover only on 2.05

As to next year, it would be impossible to maintain the work as at present undertaken without some increase. Foreseeing this I have repeatedly urged that someone be called from here or otherwise secured in order to work on special features of the budget items, especially those of Chinese teachers. There is a further possibility that if we work out the budget as necessary to maintain our present work, the Hall Estate might be induced to give an additional grant to meet the difference between that and our present income.

R.S. Britton:

I am enclosing a copy of a letter, which explains itself. I have received volumes from him, which are interesting as a study in mental pathology. He evidently became badly deranged, although his last letter indicates a return to a more normal state of mind. However, I am quite sure that it would be unwise to consider having him return to us or even do any work for us in America. When you get Wiant's accounts, we ought to settle with him on the best basis possible in view of his unexpected capacity to make unauthorized drawings. I am very sorry that you have had to bear the brunt of dealing with his case, especially in view of the prejudice which he has formed.

✓
X

Construction Matters:

There has been quite a little irritation between members of the faculty and Mr. Gibb. This is largely due to Gibb's mannerisms, prejudices and unnatural tendency to economize for the construction work as against current expenses and personal charges. What seems big to him is usually of slight importance to a discontented housewife or administrative officer, whereas the things that bulk big in their thoughts and feelings do not always appear urgent or important to him.

We shall have to go on for the remainder of this session without a clear division between the construction on the one hand and operation and maintenance on the other, although I have been trying to effect this division, chiefly because of the unavoidable personal clashings. We have now

Mrs Stewart

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worked out a scheme of "work orders," which will go to him in matters of routine, all questions involving discussion, difference of opinion, etc. being referred to my office. It seems, therefore, that matters will go ahead from now on fairly smoothly.

We want to start in as soon as spring weather permits with our construction work, carrying it through as rapidly as possible until the Formal Opening and the closing of the building season in November. I want Gibb to stay until that latter date before leaving on furlough, but feel that he ought to be advised to leave us then and return to the Department of Chemistry without further relation to the physical plant, unless by that time there are funds for additional building work.

W. C. C.
W. C. C.

Very sincerely yours,

J. H. Stewart

JLS:B
Enclosure

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RECEIVED
UNIVERSITIES
FEB 16 1927
JOINT OFFICE

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INDEXED

PEKING

TRANSFER

Peking University

January 22, 1927

President J. Leighton Stuart,
Yenching University
Tsing Hua Yuan,
Peking West, China.

My dear Leighton:

The Yenching University Weekly Calendar and News is of great interest to us, but I must confess to some impressions as to the need for an editing of it in the interest of a little more dignity and a little more emphasis on what is of real importance. To read through a bulletin that begins with the general Christmas celebration and run into discussions as to the method of thawing frozen pipes and advertisements for the sale of pork and fowl is something of a shock. Is there not some way to modify this in the interest of matters of genuine importance to the University?

In accordance with your instructions, we have secured and sent forward to you one dozen cabinet size photographs and three glossy finished prints. I am charging this to campaign expense here and not out to you. These were mailed January 18th.

Faithfully yours,

Secretary
Peking University

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of working from within, rather than of open-armed conflict, evidently this tide of feeling, if I may mix my metaphors, may begin to rise in places that are not under the control of the Nationalist armies. I wish that you would review this situation most fully and carefully and write us at length of your impressions of it and of your judgment upon the building matters as affected by the present conditions.

Cordially yours,

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CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking

Shantung Christian University
Peking University

West China Union University

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

Peking University

January 24, 1927

President J. Leighton Stuart,
Yenching University
Tsing Hua Yuan,
Peking West, China.

My dear Leighton:

I am sorry that it was impossible for me to get this letter off in time to reach Peking about the time that Mr. Barker did. The Foreign Missions Conference followed immediately on his departure and then came a gap when mail steamers were scarce.

Perhaps first of all we want to express our very genuine satisfaction at the visit of Mr. Barker and of the help which he gave us in understanding and coming to conclusions upon many of these items. I do not know that in every case the action of the Committee was approved by Mr. Barker, but I was careful to see that he had opportunity to share fully in the discussion of the matters with which we dealt on his visit, and which are covered by this letter.

The report of Mr. Murphy was divided into two parts: first was the written report a copy of which Mr. Barker has with him and which deals entirely with matters of architectural problems. We also had another session with him dealing with other phases of the building program which will also be reported here.

1. The general scheme of having the architectural development of the campus of an informal rather than a formal character back of the line between the easternmost men's dormitories at present erected and the Woman's College buildings was approved and we can proceed on the assumption that this is fixed.

2. We all agree that the vista to the west of the Woman's College administration building and the Dean's residence be kept free from college buildings as recommended in the architect's report.

3. It was noted that, unless the property at the north of the campus be secured, future expansion of academic buildings beyond the main group already laid out would have to be south of the vista referred to above. It was agreed that the decision as to the definite location of the buildings of the School of Education and the proposed Practice School of the School of Education should be delayed until the program of these schools has been more fully determined and the character of the buildings required can be definite-

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ly known. There was no objection to the general area suggested but it was felt not wise to fix this matter at present.

4. The Committee was unanimous in its judgment that the leather tannery building ought to be located on a separate piece of property some distance from any part of the campus and not adjacent to any of the other buildings, but as we were under the impression that this building had been located and erected no action was taken. We desire, however, a definite report as to what the status of this matter is and what the possibilities are as to the adjustment of any action that has been taken with a view to coincide more definitely with the judgment of the Finance Committee.

5. With reference to Governor Chen's request for space on the north shore of the lake for a residence, the following action of the Committee has been taken and can be used with whatever embellishments are necessary so long as the rather disastrous scheme of erecting a residence on the north shore of the lake is avoided.

"F-2048 VOTED that the Committee on Finance request President Stuart to inform Governor Chen that it is impossible to accede to his request that space be assigned on the north shore of the lake for a residence as this location has already been assigned to a dormitory development which the University is under the necessity of undertaking at once and that the Committee request President Stuart in conference with Governor Chen to endeavor to find some other location which may be mutually satisfactory to the University and to Governor Chen. The Committee on Finance recognizes with satisfaction the interest which Governor Chen has displayed in the University and regrets that its imperative requirements make it impossible to accede to his suggestion."

6. The location of future dormitories for men:

- (a) The layout of dormitories south of the lake, which appears on Mr. Murphy's redrawn layout, is recognized to be not at all final and it is understood that the layout and design of such dormitories as might be located in this area are matters to be studied entirely afresh when these dormitories are needed.
- (b) The next location for dormitories to be developed is the north shore of the lake.
- (c) The layout of dormitories made by Mr. Murphy and the preliminary sketches are in general satisfactory but the Committee is anxious that the transition in appearance from the dormitories at present erected to the new type of dormitories should not be too radical and that the new dormitories should not be too plain. We do not want to create the impression that, having spent all our money on the front buildings, we have put up something cheap in back. These dormitories must be in keeping with the general conception of the whole plant.
- (d) We have instructed Mr. Murphy to proceed as rapidly as possi-

1/24/27

ble with the preparation of complete working drawings for these dormitories in accordance with the suggestions made above, and we will use our best endeavor to get these out to you as quickly as we can.

It must be understood that no construction upon these buildings is authorized nor any units thereof are to be contracted for until there is actually in hand an amount sufficient to complete the unit that is being erected. We would desire that when you have the funds with which to proceed you inform us by cable of the amounts you have and the estimated cost of the unit you desire to erect.

7. The general considerations which located the chapel at the point where it appears on Mr. Murphy's revised sketches were reviewed and the considerations that led to your conclusions were agreed to as sound if the premises involved are valid. There is a very definite feeling on the part of Mr. Wheeler whose interest is most active in the provision of the funds for this building that it is unfortunate that a capacity cannot be provided sufficient, if not to seat the whole ultimate student body, at least to go much further toward doing it than its present capacity of 550. We know that you have gone over this matter many times on the field and that your conclusion at present represents your best judgment, and yet we wonder whether, should we be able to secure additional funds, your judgment as to the size of the chapel and its capacity would be somewhat different. Mr. Wheeler feels that it would be very regrettable to make a mistake in the size of the building, and that the usual Peking policy of finding out what is right and then getting the money for it is the one which properly ought to follow in this case. There is a somewhat definite feeling in the minds of a number of our constituency of the University here, including some of the Trustees, that the action of the University in apparently expecting little of the religious life of the students as shown by the size of the chapel, the placing of courses on religion in distinctly disadvantageous places in the schedule of hours, and the rather liberal experimenting that is being done with the religious program of the University all tended, whether the faculty desired it or not, to soft pedal the religious life of the campus in the minds of students and faculty. It is with this feeling in mind that the Committee has asked Mr. Barker to reopen with you the matter of the size of the chapel. We hope that you will be patient enough with us to give this matter again very thorough reconsideration.

I am hoping, though perhaps in vain, that the chapel might in some way be planned so that it would not seem within at all too large for present needs and that there could be some of that sense of community feeling that comes when a congregation fills a church well, and that some type of addition might be made later to adjust such a capacity as this to the future growth of the University. This is an architectural problem of considerable difficulty and I fear a solution that would be helpful cannot be found in view of the limitations of Chinese architecture not permitting such adaptations.

8. The location of the infirmary as it appears on Mr. Murphy's plan where it is now being constructed is now approved.

9. The location of the men's gymnasium at the eastern end of the campus was approved. We see no sufficient reason for moving this building

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away over to the southwest corner. If my recollection is not mistaken, the location of the gymnasium near the men's dormitories was very heartily approved by some of the authorities on the field because the idea of physical exercise could be kept more definitely in front of the students and the gymnasium be more easily accessible to them. We recognize that there are buildings now where the athletic field should be, but in the course of time it is our judgment that these ought to be cleared away and the athletic field laid out where it has for some time stood in our plans.

10. The recommendations as to the development of the Woman's College academic quadrangle and the location of the Household Arts practice house was referred to the Woman's College Committee to deal with as it was felt that there were no general matters here that had serious bearing upon problems affecting the rest of the University.

11. Note was taken of the proposal for a building for the Department of Agriculture at a site suggested on the map. The Committee is very definite in its decision that the matter of location of the building for this department should be left entirely open inasmuch as the building is not needed in the immediate future, it being expected that the erection of McBrier Hall will provide sufficient class room for this and other purposes.

12. Location of the President's house as laid out upon the plan was approved. Consideration was given to the matter of style and to the suggestions of Mr. Murphy. It was agreed that his suggestions should be incorporated in a sketch for the information of the Committee and the field. This we will send out as soon as we have it in hand.

13. The Committee gave careful consideration to matters of change from the plans originally sent from New York and recollected its instructions of some years since that changes in architectural matters were to be referred to New York, while changes in interiors and in structural items could be made on the field so long as they were not too extensive. Upon this matter the Committee felt it was without sufficient specific data as to the differing views on some of the points, and therefore, in order to secure the data, directed the Secretary to cable to you for the preparation of drawings and notes called for by item 10 in Mr. Murphy's letter of May 10th to you. We must have clear and definite facts as to what the actual measured results are in the facades of the buildings, there named, together with notes as to the color schemes used. The Committee was very greatly surprised at the appearance of the middle section of Ninde Building when they came to compare it with the plans, and they desire to know how extensive such changes are. They wish the actual measured sketches and not simply written comments. With this memorandum studies will be made as to modifications that might be possible with a view to more satisfactory architectural effect where that seems to be required.

14. The Committee further voted that definite instructions be given that deviations from the plans and recommendations approved by the Committee in New York should not be made and that where authorities on the field felt that deviations were imperative, reasons for such deviation should be sent to the Committee here for review.

I venture to add on my own initiative that, if the field desires to name a certain range of alterations which could be made without further authority from here, I think the Committee would be ready to consider

1/24/27

it and to approve same but until the range of such presumable alterations is strictly defined and understood, the Committee desires its instructions herewith to be definitely followed.

15. The matter of landscaping was canvassed at length and it was felt very important that the landscaping be handled in such a way not as to produce western effects but Chinese effects, and with that end in view the Committee voted that the landscaping should be planned by ^a competent Chinese authority and executed under his supervision. Unless the field will send to us definite reasons why this should be otherwise this can be regarded as the definite instructions of the Committee on Finance. In this matter it must be understood that landscaping includes not only the layout of trees, shrubs, rockeries, water courses, the determination of edges of pools and lakes, etc., but also the location of roads, paths, etc. It is recognized that some of these things are fixed by the nature of the building layout, but we want a thoroughly competent Chinese authority to be given a free opportunity to study the whole matter at leisure and at length, and in order to make sure that certain phases of the matter fit into the ideas of the architectural grouping, we are asking Mr. Murphy to give us some notes upon this point. We also desire that sketches incorporating the results of the studies of the Chinese authority be sent to us, and after consideration by us the scheme there laid out will be authorized.

16. Infirmary plans - There has been definite criticism of the infirmary plans here because apparently too large provision for administration was made on the south side of the building with the effect of putting the patients on the north side of the building. Dr. Hume of Changsha made some suggestions to Mr. Murphy on this matter, but when the cablegram from you came indicating that the building was two-fifths up, we thought that the best thing to do was to gather up the results of the studies Mr. Murphy had made and have Mr. Barker take them out with him to Peking with the idea that you would give very careful consideration to this, and particularly that Dr. Learmouth should have a chance to suggest definitely any modifications that he felt desirable. If our finances warrant it it may be possible to put on the wings of the infirmary before very long.

17. Architecture of McBrier Hall. The Committee directed that the field be informed that McBrier Hall is to be constructed strictly according to the architectural features of the architect's plans. This does not mean that you are prevented from following the ^{structural} concrete design which you may have used in other buildings, but that, so far as every external feature of the structure is concerned, you are definitely to follow the original plans for this recitation building. You will understand that no further services on the part of Mr. Murphy are needed in connection with this building, and that so far as the plans are concerned, the plans are regarded by us as being complete. There is a very small fee due Mr. Murphy due to the erection of a repeat building, but other than this, the architect's fees on this building, as they appear on the books, may be regarded as complete.

You will further understand that adjustment of interior partitions, where such seems wise, is authorized, though we feel that such adjustments should not be to meet temporary emergencies, but to meet the long view of the needs of the University.

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Dr. J. L. Stuart-6

1/24/27

18. We have informally requested Mr. Barker, in view of his conferences with us, to report to us the present status of each item referred to in Mr. Murphy's letter of May 10th, 1926 to President Stuart. In connection with this we wish to know

First, the situation which called forth Mr. Murphy's remarks at the time he was there.

Second, the present fact.

Third, explanations as to what is desirable and what is looked upon as being a practical program for each of the items referred to.

We have felt that this could be done better by Mr. Barker as a result of his conferences here and his understanding of the direction in which our interest moves on these items.

Faithfully yours,

Eric M. Hoek
Secretary
Peking University

EMN-H

CC: Mrs. Murray S. Frame
Mr. T. M. Barker
Mr. J. M. Gibb
Mr. Ernest Evans

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Peking University

January 24, 1927

President J. Leighton Stuart,
Yenching University
Tsing Hua Yuan,
Peking West, China.

My dear Leighton:

Will you advise me as to just how the matter of your house stands with the Kurries? I have heard nothing about it for a long time and am wondering whether there is anything I ought to do to keep the matter alive. I have felt somewhat diffident about writing them because of your relation to them, and also because I did not, until Mr. Barker was here, know just what the status was of the plans which Mr. Kurrie had suggested to the Construction Bureau. We all here understand the impossibility of the suggestions which were made. Mr. Murphy said that the Construction Bureau drew the best plan that could possibly have been made out of ideas that Mr. Kurrie had sent, and that even then it was atrocious. He had evidently discussed the matter with Mr. Sohtsu King and the Finance Committee agreed to request Mr. Murphy to illustrate his suggestions with a sketch so that we could have them definitely before us and pass them on to you. I believe this is to be done without cost.

In any case keep me posted as to what I ought to do to insure these funds or to cultivate the Kurries. If, on the basis of the sketch that is sent something can be drawn that can be submitted to the Kurries for their approval I will be glad to make use of it in keeping them going.

Faithfully yours,

Secretary
Peking University

EMN-H

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PEKING UNIVERSITY

January 25, 1927.

Letter #2

Dr. J. Leighton Stuart, President,
Yenching University,
Peking West, China.

My dear Leighton:

I have a copy of Mr. Gibb's letter of September 13th to Miss Coleman referring to three months' salary and travelling expenses and return home. I have never heard anything else about this, and I have wondered just what happened. Will you please advise me?

In your letter of October 4th you referred to the "newly constituted" Board of Managers and the minutes of its meeting, and the revised by-laws. I have to report that neither the minutes nor the by-laws have ever come to hand and we should be glad indeed to see them.

The other items in this letter have been cleared, and on some you have heard. I shall write later concerning Mr. Britton.

I have also written you that Miss Hague is expecting to return, but I have not heard from her how soon she will return, but I have written her of your desire that she come in time to assist with the summer program.

Your cablegram of January 3d I understood to be advice to Mr. Barker and so transmitted it to him, except for the last clause, relating to the acceptance of Mr. Faucett. I think this is a good point and I have advanced to Mrs. Faucett in England \$500. for travel, but in our accounts, I have charged this to the 1927-1928 budget.

I have Mr. Etter's letter of November 15th concerning the policy of the Agricultural Department and your letter to Mr. Chamberlain, of November 8th. I have not heard from him since he received his copies of these and I do not know how the matter is working in his mind. I have written him, stirring him up, and when I hear from him, I shall bring the matter before some University committee in order that we may get the matter of the University's policy settled so that we may know just where we are.

Cordially yours,

EMN/L

Secretary, Peking University.

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PEKING UNIVERSITY

TRANSFER

January 25, 1927.

second copy
#1

Dr. J. Leighton Stuart, President,
Yenching University,
Tsinghua Yuan,
Peking West, China.

My dear Leighton:

There are many letters in hand from you which I have not yet acknowledged, although many of the items in them have been attended to or have not required attention, in view of the changed situation. For example, your letter of August 27th to the Trustees I have never presented to them, because the financial situation under which you wrote we were sure would change, and as you know now, has changed.

We have noted the various suggestions as to men to be used in campaign work appearing in several letters; the names you have sent have included ✓ Mr. Henry Wells, Jr., Mr. Vernon Nash, Mr. K. A. Wee, Dr. Ralph W. Ward, Mr. ✓ Charles Corbett and Mr. Roswell S. Britton. I expect to bring this whole matter before the Committee on Finance soon, but I have delayed somewhat because the Committee has been working upon the policy of having Mr. Evans take charge of the campaign work and he has been giving many hours each week to this matter. I do not think we are quite clear that it is wise yet to put another man upon the staff in place of Mr. Lewis. I think we are also clear that if anybody is taken for that place, he must be a man whose use in such a responsible position would not be at all experimental, and I, for one, am sure that that would be the case with Vernon Nash, Ralph Ward, Charles Corbett, and, of course, with Roswell S. Britton. I trust that you will not misunderstand me when I find myself meditating upon a certain tendency to feel that those who do not fully fit into the educational program, in view either of personal reasons or of reasons of the limitations of the University's budget, are likely to be suitable persons to handle campaign matters here. When any man is handling campaign work here he adds to the amount that has to be raised here not less than five thousand dollars a year, even if his salary is less than that, and the travel costs involved in bringing a man over, plus the salary involved, seem good reasons for hesitating, especially when the work of the man would be in the nature of an experiment.

I think that my personal view of the case is that the solution of the case of K. A. Wee is not to be found in relation to the campaign organization in this country. In the case of Vernon Nash, I have the feeling that

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it is wise to hold him on the field under the present income until his furlough is due and then to make such use of his furlough for the raising of his salary and other funds as may be practicable. I think that we must adhere tenaciously to the idea of the School of Journalism which I believe to be a place where a unique service can be rendered, and I greatly regret the situations which have delayed or embarrassed this development; I do feel, however, that we should not venture on these plans until our current budget is more satisfactorily secured, but I would, meanwhile, keep the conception and the work as active as can be done by one or perhaps two men giving attention to it.

As to Ralph Ward, there are factors affecting his relation to the Methodist Board of Foreign Missions which in my judgment would make it questionable as to whether or not he should return to America in an independent campaign capacity, and I am sorry that you took the matter up with him without consulting us here. We have to deal with the situation that exists here when such persons are at work, and after rather extended acquaintance with the situation and the persons, we feel that before such proposals are inaugurated, opportunity should be given for the expression of our judgment. I think no embarrassment has been caused in this instance because of Ward's evident feeling that he ought to stay by the work in China. I would recommend, however, that you let the matter die away with him, unless you hear from us differently.

I recognize that your feeling as to the urgency of our doing something is based upon the critical financial situation when you wrote, but I note that even after the situation has been relieved, you still adhere to the idea of our taking over Lee and Nash.

I have given you my own judgments, and I shall send you those of the Committee on Finance as soon as they come along. I am myself clear that when we are to do a constructive piece of financial work for the University, we must not add to our staff unless we know that we are adding someone whose value is unquestionable and whose experience and genuine strength in dealing with such matters will bring profit to the University.

This covers, on the whole, your letter of October 29th and others dealing with the same subject.

I also have your suggestions in your letter of September 27th concerning the Slades and the Lyfords. These I have passed on to Mr. Evans.

Cordially yours,

Secretary,
Peking University.

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PEKING UNIVERSITY

January 26, 1927.

#1

Dr. J. Leighton Stuart, President,
Yenching University,
Peking, China.

My dear Leighton:

With reference to your occasionally reiterated requests for the wording of memorial tablets to be erected in the buildings, I attach two copies of the only records of this kind which we have. Mr. Matheson writes that in regard to the house which he has given, he desires that we be guided by the wishes of Miss Dickinson.

I believe that Dr. Gamewell and Dr. Ninde are working out the matter of the inscription for the tablet in the Ninde Building, and nothing should be done about this until you hear from them.

The two inscriptions which I enclose are for the Laughlin house and the Colton house.

Cordially yours,

Secretary,
Peking University.

EMN/L
Enc. 2

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PEKING

PEKING UNIVERSITY

TRANSFER

January 26, 1927.

2

Dr. J. Leighton Stuart, President,
Yenching University,
Peking West, China.

My dear Leighton:

I am glad to have the word concerning the Yenta Fellowship in your letter of November 3th, and Mr. Barker has made, at my suggestion, a fuller statement of the plan of the Yenta Fellowship on the basis of data which came since your letter.

Under this general subject may I urge that in addition to interpretations of the purposes of the University in these respects, there be sent to us regularly quite full information as to the religious work of the University in every aspect? We are continuously under the difficulty of having people who have visited the University express opinions pro and con as to what is being done and citing statistics which we cannot support or contravene, as the case may be, because we do not have definite descriptive information of the University's religious activities.

In this I would include not simply the Yenta Fellowship and the courses offered in religious subjects that ought to be stressed and the enrolment in such courses, but the enrolment in voluntary Bible study courses, some indication as to the informal religious contact of the staff with the students, and so forth. Is there any reason why there should not be done at Yenching what is done at Nanking, the providing of a chapel service which is not required, but for attendance at which one credit or more is given toward graduation? What is the religious activity of the students on Sundays, and especially of those who do not attend the stated religious services of the University? How popular are those services?

In giving us figures of such things as membership in the Yenta Christian Fellowship, distinction should be made between faculty membership, the membership of faculty families, and student membership. We note from the weekly bulletins the religious services of the University, but there is not here sufficient matter to enable us to set up for the Trustees a fully descriptive statement of the real religious activities of the University.

I think there are some who will feel that even though the University express to a high or even an unusual degree the Christian ideals in its corporate

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life, its work is unsatisfactory if there is not in the actual working of the University definite religious work as such being done in a way to reach every student repeatedly.

Cordially yours,

Secretary,
Peking University.

EMN/L

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PEKING UNIVERSITY

TRANSFER

January 26, 1927.

#3

Dr. J. Leighton Stuart, President,
Yenching University,
Peking West, China.

My dear Leighton:

In regard to building operations in the spring, more definite word will have to come a little later, but I do not feel very hopeful of anything very extensive, unless your Chinese friends come to your support for one or more units of the dormitories on the north shore of the lake.

The Wheeler Chapel funds are not yet in hand, and as I have already written you, there is still an open question with reference to a certain phase of the Chapel matter. On the whole, however, I think that you will get from my letter on architectural matters that is going in this mail the following understanding of the situation with reference to procedure:

- (1) Concerning McBrier Hall, see separate letter herewith.
- (2) Concerning landscaping, we await definite plans and estimates from you and the report of the work of the Chinese authority we have recommended you to employ.
- (3) We are pressing Mr. Murphy to get out the working drawings of the north shore dormitories as quickly as possible; going forward with these will depend in part on whether you have funds from Chinese sources and in part whether we can find that balances are available. Of course, the extent to which we are able to say that balances are available depends to some extent to the degree to which Mr. Gibb will clear his accounts, especially the undistributed accounts; I understand that he has been doing this.

As already noted, the photographs of yourself, requested in your letter of November 8th have gone forward.

I note your suggestion regarding Mr. Fuller as Treasurer of the University and I am reporting this to the Committee on Finance, and shall await further

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light from you upon this problem.

The items in your letter of December 16th have been noted and I am grateful to you for sending the cablegrams exchanged with Mr. Britton.

I also note the statement concerning Mr. Britton in your letter of December 23d.

The matter of building costs referred to in that letter I hope to deal with before long, but I think that an examination of our monthly trial balances in the Plant Section will show you how matters stand as to funds received for building purposes, provided you recognize the degree to which we have to float other deficits on Plant Funds. I am hoping to present to the Trustees some definite proposals for the systematic reduction of the deficits, but this involves a rather difficult problem in locating just what the deficits are, and I have had difficulty in doing this because of not having time to reconcile Mr. Wiant's figures with ours. It is amazing how much time and attention the recurring demands of Mr. Britton's case, the upset conditions in China, and the problems growing out of the death of Mr. Lewis have taken from our crowded working days.

I shall not acknowledge at the moment, formally, your letter on the Harvard-Peking Institute nor that of Mr. Pettus nor of Dean Hung on the same subject. I confess to a feeling that if the affiliation with the Language School had gone through the more normal process of rather deliberate attention by both the Board of Managers and the Board of Trustees before the relationship was signed, sealed and delivered, we might have avoided some of the difficulties involved. A letter from Dr. Houghton to whom I wrote personally about the matter indicates that it is his judgment that the University should somehow definitely make the break with the Language School. This may be necessary, although it seems to me too bad that the valuable plant and equipment of the Language School should not be used to the full, as I believe our relation to it would have made possible. I shall get in touch with Dean Edsall and get his judgment upon this whole matter in the light of his meeting with you.

I confess that if a break is imminent, I do not see why we should invest any money in residences or other equipment at the Language School. A residence is not part of any annual budget for which service can be rendered within one year, but is a permanent erection for long service and should not be built unless we know that the service which it will render to the Institute staff is going to be long. I have had one "run-in" with Mr. Davis on the matter of the title to the residences in which we came out pretty well; I do not want to have occasion arise for another such exchange of ideas where my own judgment, I am afraid, would be inclined to coincide with his.

Cordially yours,

Secretary,
Peking University.

EMN/L

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(January 28, 1927)

Inscription for House given by Mrs. J. Milton Colton.

This residence was erected to the Glory of God, by Mrs. J. Milton Colton
Abington Presbyterian Church
Pennsylvania
U. S. A.

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(January 26, 1927)

Inscription for House given by Miss Anne Irwin Laughlin.

This house given
In loving memory
of
Henry A. Laughlin
who, like his Master
went about doing good.

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TRANSFER

Peking University

January 28, 1927

President J. Leighton Stuart,
Mr. Bliss M. Wiant,
Yenching University
Tsing Hua Yuan
Peking West, China.

My dear Dr. Stuart and Mr. Wiant:

Princeton in Peking is having almost harder sledding than we are in meeting its budgets, and we have been unable to do any better than to carry out the arrangement ^{of} which I wrote you at an earlier date and which President Stuart agreed to as satisfactory if we could do no better. Under this arrangement you will find charged to the current budget beginning with the month of February the sum of \$258.33 per month until Mr. Mead sails for Peking. You will make such arrangements as may be necessary for adjusting this within the budget and upon your books.

Faithfully yours,

Secretary
Peking University

BMN-H

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.



January 29, 1927

TELEGRAPH ADDRESS:
"YENTA"

OFFICE OF THE PRESIDENT

Doctor Eric M. North,
Yenching University,
New York City.

Dear Eric:

Budget 1926-27:

I have your letter regarding the budget for the current year. I have also been working over the budget for 1926-27, dated July 26, 1926. I assume that in approving the figure of \$304,000.00, you are using the rate of exchange 1.75. It has, however, been steadily above 2:1, and indications are that it will so continue at least for some months.

Our treasurer has given me a memorandum to the effect that we shall need \$10,000 more than the amount requested by us and recently approved by you. You will recall that this budget was pared down last summer in the shock and distress of your cables and letters, which if taken literally would have forced us alike to stop construction and close down entirely. We have been trying to keep within it and make every possible economy, but there constantly arises items which cannot be avoided, but for which no budget provision has been made. I earnestly hope, therefore, that in view of favorable exchange, special items old or new not included in your statement, and other considerations, you will be able to approve this additional expenditure, which we shall do our best not to exceed.

Budget 1927-28:

We have been working carefully in preparation of this in order to get it to you as soon as possible. It is a slow process, and when worked out by us will be further delayed by the formality of going through the Board of Managers. Meanwhile I have been trying to make a study of what is involved in terms that I can understand and that indicate the actual money that must be found or the reductions in our program that must be made.

Taking up again your study of July 6th and eliminating features that go in and out, our cash income Peking would be somewhere as follows:

| | | | |
|-------------------------|-----------|---------|----------------|
| Student Fees | \$ 50,000 | Silver | |
| China Medical Board | 28,753 | | |
| Y.S.C.S. (L.C.Porter) | 6,000 | | |
| Bashford Memorial | 1,000 | | |
| Swiss Student Committee | 500 | | 86,253 |
| | | | |
| Income New York: | | | |
| Gold \$81,945 @ 2:1 | 163,890 | | |
| Income Kansas City: | | | |
| Gold \$ 3,000 | 6,000 | 169,890 | 256,143 |
| | | | <u>280,240</u> |
| Budget needed. | . | . | 24,097 |
| Excess | | | |

Does he figure that the special items for are extra.

Budget Com

Budget Com

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

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OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

Against this deficit we will have an income from the Women's College for their share in instruction furnished by the University, which can scarcely exceed \$5,000 or \$6,000. We have also included an item for the Formal Opening \$6500, which we hope may be provided from some special source. It would also seem that there must be special gifts which have not been listed by you, such as those formerly received from Youngstown, Ohio, which with Caskey's help might be renewed if they have lapsed. I remember too that Henry Coffin promised \$1800 for a five-year period.

Look up

I have been imploring that Luce, Lew and someone else to be secured in America or called from China would all work on the effort to secure individual salaries, especially of Chinese teachers, a few of which if thus provided would cover this excess. Even in the face of apprehension felt by Americans over conditions in China, such salaries could be accepted from donors with the understanding that payment would stop as soon as the individual teacher failed for any reason to function, thus involving no risk or waste of mis-spent funds.

We are putting the student fees up as high as we dare in the face of the trend of events. It may be that they can be still further increased by another year. If we could secure dormitory accommodations for a hundred more students, it would increase our income approximately \$10,000, with almost no added expenditure, and would help to justify the teaching staff which we already have and hate to reduce. Even so we shall in the coming weeks make a searching study of the actual value of each teacher by departments in the light of teaching load, student credit hours, etc., and it may be that one or two names can be cut off. On the other hand more than one department is pressing for additional help to carry on work that is already unavoidable, to say nothing of what is needed for equipment and other almost necessary features.

It should also be recognized that the departure of the Bartletts, owing to distressing family circumstances, involves an item in travel, and the supply of this vacancy, which hit us unexpectedly. It may be that the American Board will take them over and take care of the travel, although I doubt this in view of the uncertainty of his future connection with us. On the other hand we would hope that they will take over another of our foreign teachers or give a cash grant at least equivalent to that which we have received. We are also hoping that Mead will be taken over by the Board, and have so accounted for his salary and travel.

We have made certain allowances for an increase in wages, which we shall have to face if the Cantonese Movement spreads north during the next academic year. The whole situation created by the nationalistic movement may involve us in emergency expenditures of various kinds. Furthermore there is the necessity sooner or later of increasing the salaries of the foreign staff, and working out some basis of pensions and protective insurance, to say nothing of the increasing costs of living even under normal circumstances. Tsing Hua College estimates a 10% increase annually from this one feature.

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

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TELEGRAPH ADDRESS:
"YENTA"

OFFICE OF THE PRESIDENT

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In previous letters I have raised the question of carrying this problem to the Hall Estate executives in the hope that having done so much to aid us, they would give a comparatively small additional endowment that would provide the margin between what is under the line of efficiency even to maintain our work as it is, and what would enable us to carry on free from this constant harrowing anxiety and the weakening of essential features. I would have been willing to make the trip to America last autumn with this one object in view, and still wish to press it upon your consideration. It ought not to interfere with the proper claims of other China institutions, especially in view of the changes being forced upon them by political developments.

I am still hoping that the Trustees will take seriously my suggestion to call Ralph Ward to help at the home end. If not, or if he refuses, I venture two other suggestions. One is that Ed Hume be invited to help us out at least temporarily. The Yale people feel that he has worked over their constituency until his usefulness has to some extent been thereby weakened. In any case the present situation in Changsha must have paralyzed for the time the active interest of Yale Alumni to some extent. It may be that without any injustice to what Hume could otherwise do for Yali, he could give a certain amount of time to Yenching in a constituency new to him, and with the freshness of viewpoint which he could bring. The second suggestion came from William Hung, which is that Wannamaker enlarge the field of activity so as to become ^{or their} our executive secretary while directing the Princeton-in-Peking office with the assistance of an associate, giving full time to that particular field. In any case while fully understanding the sympathizing with the attempt of the Trustees to keep our budget from exceeding known resources and using enough of the income to close off campaign deficits, etc., it would also be unfortunate to nullify the gains that have been made here because no allowance could be made for the results from aggressive agitation to enlarge our resources.

Very sincerely yours,

J. Leighton Stuart
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January 29, 1927.

~~VX~~ Mrs. Robert E. Speer,
52 Grammercy Park Avenue,
New York City.

Dear Mrs. Speer:

I sent you recently various suggestions in reply to your inquiry for information as to our needs. I am tempted to take up one of the items in that letter in further detail because of a situation which I shall endeavor to describe.

We are now agonizing through the proposed budget for next year, and your experience in similar undertakings will enable you to sympathize with one's feeling as pressing needs and alluring opportunities on the one hand clash against the hard realities of limited resources on the other. It would seem that unless there are special sources of income for the purpose, we shall have to let go some of the choice Chinese who have been assembled here with such effort.

A truly business-like and proper procedure would be to study into the proportion of student credit hours, teaching load, etc. and reduce teachers accordingly. This standard, if applied crassly, would eliminate almost as the very first one, Doctor C. W. Luh, who has joined our staff this month for the spring semester on trial, after three years of steady effort to get him here. He is the outstanding specialist in Psychology among the Chinese returned students, and although still quite young has already distinguished himself by publications in this field, as well as ~~being~~ ^{by} a volume of poems with quite a delicate fancy.

He has been wanting to come to us, but because not only regarded as the most valuable member of the Southeastern University faculty, but also perhaps the most beloved by the students, the pressure to keep him there has been too strong for him to resist. At last by agreement between the two institutions, he has come here for half a year, before the expiration of which he is to decide where he would prefer to work. He has already indicated his intention is to stay with us, at least for one or two years, during which time if we can provide the apparatus and other equipment which he feels necessary, and if there are sufficient students majoring in his subject to make him feel that his time is well spent, he will build up the Department and plan to continue with us.

I have been especially eager to secure him because of an increasing conviction that the intellectual struggle in China between science and religion will not be in the field of natural but of human science, and that partly because of Chinese racial characteristics, partly because of a general trend over the world, the Christian religion will be supported or opposed from the standpoint of human knowledge, chiefly in the fields of Psychology and Biology.

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In his own subject Doctor Luh has unquestioned authority among Chinese students, but he is also thoroughly committed to Christian faith, and was perhaps the speaker most appreciated by the students of the lower Yangtse Valley section at Y.M.C.A. and similar Christian student gatherings. He has a happy blend of a thorough scholar and an almost boyish affectionate temperament, which gives him a rare influence among students. With things tending as they are in China, you can imagine what an asset he would be to us.

There is no single item on our budget which I should be more pleased to see covered, or which if I were able to make such investments would have a more attractive appeal than the maintenance of Doctor Luh. His salary amounts to Gold \$1800, which with the maintenance of his work would being the total up to about \$2500. It may be that you can interest some individual or group in undertaking this for a period of years, in which case I shall see that the significance of this feature is brought to their attention from time to time. Doctor Luh married the sister of T. T. Lew, who would be glad to tell you more about his personal qualities and usefulness, although feeling of course a natural embarrassment in making any active efforts on his behalf.

My writing you thus in the midst of this budget anxiety is the best evidence of how deeply I appreciate the interest you have indicated in Yenching and your readiness to help us. I am going away for three or four days next week over the Chinese New Year for a tramp into the hills with a faculty group, of whom I am glad to hear that Margaret is to be one.

Very sincerely yours,

JLS:B

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

PEKING

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

INDEXED

January 29, 1927.

TRANSFER *J*

Doctor Eric M. North,
Yenching University,
New York City.

Dear Eric:

Vernon Nash:

I am rather concerned about this case. Apparently there is little prospect in the near future of securing a special fund for a Department of Journalism. Britton may be regarded as definitely eliminated. My original thought with both of these men had been that if we abandoned Journalism, they could go into the Department of English. Nash, however, is not especially good as a teacher, and would not be willing to settle down to this sort of thing. On the other hand he and his wife are both very desirable people to have in our organization. They contribute much to the general life of the community, social, religious, athletic, etc. He is also quite helpful in publicity. If his support in Kansas City could be put on a permanent and assured basis that covered all that he costs us, including perhaps provision for a residence, we should be glad to have him, and he could give courses on Journalism under the Department of English. He is quite eager to enter upon such an arrangement.

Apparently the collecting of subscriptions made in Kansas City was neglected, and it is difficult for us to know whether the amount guaranteed has actually been secured. In any case it would not seem to me advisable for Nash to continue here unless this matter were thoroughly guaranteed, and I doubt if this could be done except by his personal presence. His wife's parents are very old and feeble, and she would like to get back to them for a visit before they settle down permanently.

I recommend that the Trustees instruct us to have the family return to the States, their further connection with the University to be contingent upon the securing of special support over a definite period of years.

We have had some thought of letting Mrs. Nash and the children go in the late spring and of having him stay on here through the Formal Opening for the preparation of which he has been made executive secretary. Political conditions may considerably reduce the number of visitors from abroad, in which case the need of having him would be much less. At any rate the preparation during the summer and early autumn could be handled by other people. If he is to stay in America, it would seem fairer to him to be able to make arrangements during the summer.

In previous letters I have urged that he and Wee be called to America for financial work. Apparently this suggestion has not commended itself to the Trustees, and Wee is already accounted for. I had hoped

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

-2-

that Nash especially with a Chinese running mate could do good work in securing special items through the section adjacent to Kansas City. William Hung has doubts of his success in this kind of thing, and I am not over confident, especially if he is to work alone. I do believe, however, that he can secure his own budget if given sufficient time and backing.

In the light of what is known in the home office about the Kansas City situation, will you indicate whether he should return with his wife at the close of the present session or stay on into the autumn. A formal letter from you will help out.

Very sincerely yours,

J. Leighton Stuart

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

TRANSFER



OFFICE OF THE PRESIDENT

January 29, 1927.

Received
Letter 1/29/27

Dr. Eric North,
150 Fifth Avenue,
New York.

My dear Eric:-

A few days ago W. W. Lee came to me to say that he had at last come to the conclusion that the best use that he could make of his life would be to train for Physical Education and come back to us permanently in this capacity. I have always hoped that he could reach this decision, but he has thus far been averse to the idea and I have had too much respect for his personality to bring undue pressure. He had also worked it out that by getting off at once to America he could enter Columbia for the spring semester, the last day for entering being February 26th. By so doing, taking two summer courses and the whole session of 1927-28, he stood a good chance of getting his doctorate with the previous credits he has there. He hustled around to try to get a reservation and he went to Tientsin to rush through a passport. Certain technicalities, however, requiring the statement from Hongkong, he being a British subject, have made it impossible for him to make the last steamer that will enable him to get to New York before February 26th. He is just back from Tientsin and in conversation with him he has offered to go as early as wanted and help in financial work until the Summer School starts. I feel that, with the news that is coming from China and shaking the confidence of Americans, it would be most reassuring to have a Chinese fresh from the country with Lee's sterling honesty and racy way of putting things to give reassurance and to do specific soliciting along the lines of my letter on the budget. Unless you disapprove of his leaving here in time for the Summer School, as I certainly hope you will not, the only difference in expense will be campaign charges from the time of his early arrival until the summer and he ought to bring in considerably more money than he would cost.

You ought to receive by this same mail my letter regarding Nash. Between keeping him here for such few courses as he is offering and doing the other more or less useful things and attempting to renew his own support in Kansas City and go with Lee on a tour through that region, I would unhesitatingly recommend the latter. I should be greatly pleased, therefore, if, upon receiving this letter, the Finance Committee of the Board of Trustees would cable Nash and Lee to start at once and work through the southwest or elsewhere.

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Dr. Eric North -2-

I note that Luce is due in Kansas City the first few days of March. If my suggestion is approved, he may prefer to wait until their arrival before visiting the place, or else go there chiefly to set things up for Nash. As we are recommending that both these men go to America in the next few months anyhow, there would seem to be but little risk and there might be quite considerable financial results from having them put in the spring months in the securing of budget items. If they can help in securing one or two dormitory units, it would be all to the good. You can count on both of them bringing in a well-informed and thoroughly reassuring message regarding China issues and the confidence we feel in the future of Yenching whatever upheavals take place. Nash has already been reducing his work in view of the probability of his own departure and the closing out of his department, and Lee has a fine young assistant who can carry on the work for this semester without any serious loss.

While writing you I might pass on another suggestion regarding the McCormack Building in the event of Luce being able to secure that. I suggested that we call the Biology-Physics Building by that name, designate the Chemistry-Geology Building as the China Medical Board gift, and let the Women's College money go toward undesignated improvement of the campus, for plant excesses, a social hall, or other needs of the plant in which the Women's College has a share. Mrs. Frame asks why we would not let it go toward the Women's College Gymnasium, which is badly needed. This has much to commend it, although, when we need money so acutely for deficits and undeveloped features, this calls for a high degree of generosity toward the Women's College. It may be that from other sources the larger part of this item has already been provided, in which case the money released by the McCormack gift might be used in part to complete it.

Yours very sincerely,



J. Leighton Stuart,
President.

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Personal and Confidential; Not for Publication

學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

February 4, 1927.

TELEGRAPH ADDRESS:
"YENTA"

To the Board of Trustees:

You will have received from me a communication attempting to interpret recent political developments and their significance in general for our University. This is in the nature of a supplementary report dealing more specifically with certain concrete problems which we may soon have to face.

We may as well assume that the Nationalist Movement, spreading now through the Yangtse Valley from Canton, will before very long involve North China, although we may not be able to predict with certainty the time nor form of this revolution. Nor need we feel undue apprehension at its approach. The only important concern of ours should be to anticipate any demands which will be made upon us and - in so far as compatible with our basic principles - comply with these on our own initiative and well in advance of any external compulsion. The moral effect will of course be much greater. You will be pleased to learn that the Ministry of Education has within the past few days approved our application for registration. We are given to understand that this was done cordially and without question. But in view of the inevitable and tedious delays in all such processes, it is well that this decision was made on our part long in advance of the pressure now becoming so acute.

As I understand the regulations of the Southern Government, there are only two requirements to which we have not already conformed. Copies of these regulations are doubtless accessible in New York. The Educational Review, January 1927, (the organ of ^{the} China Christian Educational Association) contains these in full:

(1) The controlling body recognised by the Government is the Board of Managers, which must also have charge of the property and funds of the institution. This will at first seem rather radical and dangerous, but is no more than has always been contemplated as our own ultimate solution. The difference is that the transfer seems to be in danger of being forced upon us much earlier than had been anticipated. The issue is probably more apparent than real, and can be thought of as less serious when differences in racial psychology are kept in mind.

My suggestion would be that the Trustees at the approaching Annual Meeting appoint a commission of at least three members to attend the Formal Opening with authority to confer with our own Board of Managers and with Chinese governo

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ment authorities with a view to effecting such a transfer of property control as will satisfy a reasonable but very determined nationalism, while at the same time assuring the permanent continuation of the purpose for which the institution was founded. The value of prompt action on our initiative can scarcely be overstated, and when this is known the actual conclusion of negotiations and effecting of transfer arrangements need not be hurried.

(2) The President must be a Chinese. There seem to me to be five possible ways of dealing with this requirement:

(a) To ignore or evade it in the hope that it will not be insisted upon or that an exception may be temporarily permitted.

(b) To adopt the policy common with British as well as Chinese Universities of having some very prominent man in public life as Chancellor, with a Vice-chancellor who does the actual work. In our own case it would not be impossible to name a Chinese Christian of such character and scholarship as would make him a real asset to the institution.

(c) To appoint our Chinese Vice-President or some other Chinese member of the faculty as President, I serving as Vice-President or adviser during the few years necessary for such assistance as a foreigner might render. A variant of this might be a form of Commission Government under a Committee of which the Chairman and a majority of the members would be Chinese. I am informed that this is the plan actually put into effect at Canton Christian College.

(d) To discover and elect a Chinese with both Chinese and Western education and experience sufficient to satisfy all requirements for taking full responsibility at once. I might then join the teaching staff, or it may be less embarrassing for the new incumbent if I were entirely eliminated, in which case I am attracted by the thought of spending my last years of active service in China where they were begun in country evangelistic work in Chekiang.

(e) To permit me to become a naturalized citizen of China. I am not clear whether this is really feasible, and if so how it would be regarded by the Chinese public. It might seem to be a bit of frightened or artificial stage-play, or it might be deeply appreciated.

Personally, I am willing for any of these courses except (a). My resignation is hereby formally in your hands to be accepted whenever you feel it to the advantage of the University. I love the University too well and believe too heartily in its potentialities of supreme value to allow myself to be any hindrance to its fullest usefulness.

My suggestion would be that the Trustees empower the same commission to inquire into this matter also. Meanwhile, I shall be making local inquiries that bear upon the problem. The advice of Doctor Luce and Doctor Lew will be of much value

in forming your judgment.

It may be well while specifically mentioning these two items to make the powers of the commission inclusive of all relationships with the Chinese government.

~~The enclosed clipping describing the action taken by Canton Christian College is pertinent.~~

Very sincerely yours,

J. Hightow Stuart

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Entire Control Of Big College

Largest Of Missionary In- stitutions In South To Register Formally

Americans To Hand Guidance Of Institution Over In July; New Name Lingnan University

The Canton Christian College will formally register with the Canton Government on July 1st. This decision on the part of the largest missionary institution in south China marks a new epoch in missionary education in this country. The college will be known as Lingnan University.

The Nationalist Government has issued a mandate to the effect that all missionary and private schools are required to register with the Government Education Bureau. Plans for registration of the Canton Christian College were drawn last December by nine delegates of the Alumni Association and three representatives from the board of trustees in New York. The trustees represented included Dr. C. K. Edmunds,

Chinese system of education provided by the Government. The board of trustees will admit more Chinese than Americans. The faculty will resign nominally and be reappointed by the new board of trustees. During the interim the board of trustees will shift from New York to Canton and be termed the Lingnan University Corporation.

The corporation consists of six Chinese members and five Americans who are given the highest authority in the administration and the disposal of property of the college. The large campus and the sixty buildings and residences will be gradually returned to the control of the Chinese.

Some New Members

After the registration the New York board will elect six members, 3 Chinese and 3 Americans. The Alumni Association will choose ten and

Communications, Mr. Laam man, head of the construction bureau of Canton, Mr. Ma Y piu, president of the Sinc and Co., Mr. Kok Lam-song, vice president of the Hongkong Wing On and Co., Mr. Li Ying-lam, chief secretary of the Canton Y. M. C. A., Mr. Kunkle, president of the Union Theological Seminary and Mr. Shoap of the Canton Union Middle School.

Latest news from Canton states that Mr. Chung Wingkwang has been elected president of the Lingnan University. Mr. Chung is the leading figure in education in the south. He is concurrently Commissioner of Education in Canton.—Kuo Wen

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YENCHING SCHOOL OF CHINESE STUDIES

Winter Term 1927 January 3—March 18 (11 weeks)

In addition to the full time course the following special courses are offered during the Winter Term of 1927. Unless otherwise stated the fee for the term is Yuan \$10.00 per term hour. Knowledge of Chinese is not required unless so stated.

BUDDHIST MYTHOLOGY one hour. Baron A. von Stael Holstein

STUDY OF CHINESE BUDDHISM, a reading knowledge of Chinese required.

Monday 2:00—4:00

Professor of Yenching University

CHINESE SOCIAL PROBLEMS

Friday 3:30—5:00

Mr. Leonard Hsu
Professor of Yenching University

EARLY CHINESE EDUCATIONAL PHILOSOPHY, Lectures in English.

Monday, 5:30—6:30

Mr. Ch'u Shih-Ying
Acting Editor of the Literary Supplement of the Chinese "Morning Post"

RELATIONS OF CONFUCIANISM AND CHRISTIANITY

Wednesday, 4:15—6:15

Mr. Wu Lei Chuan
Vice-President Yenching University

A STUDY OF CONTEMPORARY RELIGIOUS THOUGHT IN CHINA, a reading knowledge of Pai Hua required.

Mr. Neander Chang
Secretary Peking Christian Student Union

THE PHILOSOPHY OF CHUANG TZU, a seminar. A reading knowledge of Chinese required.

Thursday 10:00—12:00

Mr. Fung Yu Lan

THE PHILOSOPHY OF MO-TI, selected chapters of Mo-Ti will be read in Chinese and in translations.

Thursday 10:00—12:00

Mr. L. C. Porter

CHINESE THINKING, POST-CH'IN, Lectures with assigned readings in English.

Thursday 5:30—7:00

Mr. L. C. Porter

THE PSYCHOLOGY OF MENGZIUS, requires use of Chinese text

Wednesday 10:00—12:00

Mr. L. C. Porter

TRANSLATION COURSE

Tuesday 10:00—12:00 Messrs Fung, Porter and Hummel

SOURCES OF CHINESE HISTORY, a seminar. A reading knowledge of Chinese required.

Friday 10:00—12:00

Mr. A. W. Hummel

THE SCHOLARSHIP OF THE CH'ING DYNASTY, a seminar. A reading knowledge of Chinese required.

Wednesday, 10:00—12:00

Mr. A. W. Hummel

CHINESE PAINTING, a lecture course with assigned reading in English.

Thursday 5:30—6:30

Mr. Benjamin March

FACTORS IN CHINESE CIVILIZATION AND CONTEMPORARY SOCIAL AND POLITICAL MOVEMENTS, This lecture course is open to all, without fee.

Friday 5:30—7:00

By Professors of the National Universities

INTRODUCTION TO WENLI, class meets 4 hours per week

Mr. J. J. Brandt.

Only courses for which a sufficient number enroll will be given.

Apply to

W. B. Petrus, PRINCIPAL
Yenching School of Chinese Studies
5 Tung Ssu T'ou T'iao Peking

2024

W. B. Petrus

RECEIVED
UNIVERSITY
JAN 24 1927
JOHN F. O'CONNOR

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

February 5, 1927.

Doctor Eric M. North,
Yenching University,
New York City.

Dear Eric:

✓ I am enclosing herewith a communication which explains itself. I hope that the Trustees will be able to send some sort of formal action on these points after the Annual Meeting, as it will be of much help in any eventualities.

R. S. Britton:

I have recently received a cable to the following effect:

"Warner hesitant please pay salary. Imperative.
Britton."

✓ I have replied ^{to you} as follows: "Inform Britton arrangements must now be made through you."

✓ I hope that without much difficulty this case can soon be brought to a final settlement, and that he can be accounted for in a way that will involve no hardship for him while terminating without financial loss his relation to us.

Captain M. L. Swinehart:

write
This is a possibility for our treasurer or comptroller. He is a trained engineer, and was in business in Huntington, West Virginia, until he accepted the position of treasurer of the Korean Mission of our Southern Presbyterian Church, perhaps some twenty years ago. He has since been quite successful in improving the finances of that mission, having secured by his personal efforts comparatively large sums of money in the southern states, and having managed its affairs to the apparent satisfaction of the members of the mission.

So far as I know he has been and is now very much admired and beloved by all the members of the mission and by the Koreans with whom he has to do. He has, however, developed a heart trouble, due to the excessive strain of the work he has attempted to carry, and has been under treatment in the P.U.M.C. where he was advised to leave Korea permanently within a year's time at the most. The doctors think that starting in a new environment and free from the multitudinous demands made upon him

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by the natives as well as in the course of his natural duties,
he ought to live many years and do active work.

He would bring to us the training of an engineer and
of a business man, experienced in the World War and in managing
the affairs of a fairly large missionary unit, familiarity not
only with Koreans but with Chinese with whom he has had rather
extensive business dealings, and some success at least in raising
money.

I feel it is imperative that we have an American treas-
urer or comptroller here, while at the same time feeling reluctant
about asking that someone be sent out from America. There is fur-
ther the problem of adding to a budget already in excess of our
resources. I am taking up with Mr. Swinehart the possibility of his
securing his own salary for a year or so, and shall let you know
his reply. Meanwhile, you might care to inquire about him in
America. Write to the Reverend S. H. Chester, D. D., Nashville,
Tennessee, who although retired, is probably still to be reached
through that office, P. O. Box 330. You might also write to the
present pastor of the Presbyterian church in Huntington, who would
know quite a good deal about Captain Swinehart, the Reverend
J. L. Mauze, D. D. This pastor is an intimate and close friend of
mine and would thus be the more willing to give a helpful opinion.
I think that he has also worked with a union laymen's missionary
movement, which headed up in New York several years ago.

This is the only possibility I know of now of securing
anyone with experience in the Orient, and it looks promising.

Very sincerely yours,

J. Keighton Stewart

JLS:B

Write them
4/28/27

Capt. Swinehart

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PEKING UNIVERSITY

February 7, 1927

Memorandum to Mr. Evans:

Here are three items from a letter of Dr. Stuart's of August 27th which I fear I have not passed on to you:

(1)

"If there is any way in which we here can help in renewing previous gifts that seem to have lapsed, or in being used otherwise, we are of course ready to do so. There seems need of closer coordination in the matter of special gifts; for instance, Mrs. Shoemaker has written twice to William Hung about a gift of \$1000. which she has sent to the office for his use, but of which no word had come to him. She seems to be considerably disgruntled, and a potential source of income may thus have been lost. If there is some way by which such gifts from her could be credited to the Methodist Board, William and I both feel that she might possibly take over his whole salary budget. If you could secure such assurance, we at this end are willing, if you desire, to make this proposal to Mrs. Shoemaker."

I have grave doubts as to whether the Methodist Board would give "appropriation credit" for this unless it simply underwrote amounts we are already receiving from them. I will investigate this.

(2)

"Similarly, I have never heard anything officially about my own relation to the Brick Church in Rochester. If that is merely something that eases up the Presbyterian Board's responsibility to us it has no value so far as our own budget is concerned. If however it is an additional source of income, I shall put forth every effort to keep the people interested, acting upon any suggestions that your office will make."

On this item I presume that Luce would feel that the value of this program is that it interests the church, or individuals in the church, to give additional amounts above the salary. As a matter of fact, the regular contribution of the church through the Presbyterian Board simply underwrites the regular contribution of the Board to the University. However, the Sunday School sends \$500. a year additional and I have no doubt Luce feels that larger contributions of one kind or another can be secured.

(3)

"We gather from the statements sent us that the father of T.E. Ennis has not paid the second of the two annual gifts to cover his son's expenses. If this is correct and word had been sent us, we might have been able to bring pressure through his son, or at any rate to take this fact into consideration in our dealings with him on the new budget."

This one ought to be looked up and word sent to Stuart unless the evidence indicates that we can collect from Mr. Ennis.

E. M. NORTH

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*Cleared by
Stuart
Secy of Board
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EMN
7/14/27*

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Bread cast upon the
waters.

Or the productive
talents.

Anyway,

Thanks!

Prof
F

TRANSFER

Peking University

February 14, 1927

President J. Leighton Stuart,
Yenching University
Tsing Hua Yuan,
Peking West, China.

My dear Leighton:

Your letter of January 7th to the Trustees was all mimeographed and within a few moments of being mailed when the members of the Finance Committee to whom I had given copies of it felt it should be held up and not sent out. They were fearful that in some way or other it would get into the press and would cause embarrassment to the University. They were disturbed both by your phrase referring to your possible disappearance from Peking and to the other discussions of the political situation. I had felt that we were safe in sending it to the Trustees but they felt that it ought to be read to the Trustees rather than placed where it might get away from us.

I think it worth while, however, to try before long to shape a letter using some of this material in a modified form so that the Trustees can feel that they are being kept posted as to developments at the University.

I also have sent out a statement prepared by Mr. Barker with reference to the religious situation in the University and the Yenta Christian Fellowship. With this I have sent the constitution and your letter to the students. I have thought this would be good material to keep the Trustees conscious of things that were being done. More material of this kind is very worth having and I note that you have sent a letter from one of the students to Mr. Ritter to Dr. Luce. I would have been glad to have put this in the hands of the Trustees also but if it goes into Dr. Luce's hands I do not know how soon we are likely to get hold of it.

I have copies of your letters of January 13th and 18th to Dr. Luce. I suppose you feel that I am altogether too swamped to be able to deal with some of these administrative matters and you also wish to keep Dr. Luce in touch, both of which premises are fairly sound, but on matters where you desire that we take definite action in the way of sending funds or dealing with administrative matters, it would be better for you to write to me. For example, Dr. Luce has been on the Pacific Coast since the middle of December and is not likely to reach here until March. If we are dependent upon him for the information necessary for administrative action we shall be perhaps too long delayed if the item is

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one that can be dealt with promptly. Also, if we act without waiting for him to send us word we are then in the position of going over his head. He and the Finance Committee have not been getting along together very well and I am feeling concerned as to how I can improve this relationship. I shall have something more to write to you shortly after we get the situation as to the campaign program more thoroughly cleared. The past months have been somewhat experimental and we are not fully clear as to just exactly what is the wise thing to do.

With reference to the arrangements for dedication, the Finance Committee last week took action requesting that you reconsider the date of dedication. Their reason is that it seems likely that the conditions in China will tend to make the kind of people whom we would like to have come to the dedication hesitate to come; that is the kind of people whom you would like to cultivate financially, and until the situation shows that they are likely to be able to come with full assurance of safety and without embarrassment, it would seem wise to leave matters in suspense. You see the problem of getting such persons out to Peking is not one simply of our own judgment as to the safety and ease with which they can go, but their own judgment which is based not only on factors which we can state, but also upon impressions which they secure from the newspapers. This is perhaps unfortunate but inevitable.

I think that the Finance Committee would feel it somewhat embarrassing to put the arrangements for the whole conduct of the trip out to Peking at the time of the dedication into Dr. Luce's hands as some of your letters give us the impression you have. It is one thing for him to work up the delegation. It is another thing for him to take hold of the business phases of this enterprise, and your suggestions to the steamship company would seem to indicate that you expected him to handle some of the business phases of it, which the Finance Committee, I think, would be decidedly adverse to having him do.

Faithfully yours,

Secretary
Peking University

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

PEKING

OFFICE OF THE PRESIDENT

February 14, 1927.

TELEGRAPH ADDRESS
"YENTA"

Doctor Eric M. North,
Yenching University,
New York City.

Dear Eric:

✓
Vernon Nash: After quite a little thought and conference, it has seemed best to arrange for Mr. Nash and his family to go to America without further delay. The uncertainty of the future of the maintenance of the Department of Journalism makes it unwise to offer courses this semester, as they would be of little value unless we were assured that the work of the Department would continue next session.

As I wrote before, Mrs. Nash is very anxious to get home to her aged parents with as little delay as possible. The psychological effect of these uncertainties would tend to unfit them for much useful work for the remaining months of this session.

On the other hand we venture to feel that it would be a great advantage if he could secure his own support from Kansas City, and undertake a modest budget for the Department as early as possible. If successful in this, he could make plans in consultation with the Trustees, either for helping in promotional work or for further study, and return in time for the opening of the session 1928-29. If unsuccessful, he has a longer period in which to make arrangements elsewhere. My suggestion would be that if an income of \$10,000 Gold a year could be secured, we would be justified in continuing the Department of Journalism. This would include Mr. Nash's salary and expenses and the salary of one first-class Chinese together with the allowances for graduate student assistants and other expenses. He ought also to secure money for two residences. I hope also that he can be of use in the office, helping Mr. Evans with publicity material and other promotional activities. He could quite possibly go with T. T. Lew to appointments where each would supplement the other.

Mr. Nash himself will explain more in detail the reasons which have led to this action.

Department of Agriculture: Doctor Homer Lew has been made Acting Head of this Department, and he is anxious to secure a new man as described in the enclosed copy of

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To
Chang

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letter to Mr. Chang of Ames, Iowa. Will you take up with Mr. Chang the further arrangements, offering him a salary to begin with of \$140.00 local currency per month, and free house and medical service. It might be well to cable the outcome of these negotiations. *Mr. C. Etter is definitely leaving us next summer.*

We have no definite word as to special gifts to this Department. Is the Bonnell salary, Youngstown, Ohio, still maintained?

C. G. Ruby: I have a pathetic letter from Mr. Ruby, and also the message brought by Tom Barker. He is in a very difficult situation financially, and feels that he is entitled to more than the amount sent him from your office, amounting I believe to \$3.87. He is a well meaning and thoroughly honorable man, caught in a most difficult situation by his retirement from here and his inability to get any good position as yet in America. I recommend that you pay his salary until the end of December, 1926, and charge it to our budget here. His address is c/o Frederick & Nelson, Seattle, Washington.

Andrew C. Y. Ch'eng: Our budget for this year includes Mr. Ch'eng's travel from the States to Peking at the usual estimate, \$600 Gold, 2:1. Will you kindly arrange with him for his passage back, which will probably be sometime next summer.

Budget: The budget as passed by the Board of Managers is being sent you by this mail. It represents the lowest amount upon which we can maintain our present program and carry out your instructions to clear off old deficits. The single item of \$7,000 for foreign books may seem unnecessary, and of course could be cut out; yet for a University with our pretensions, a steady increase of the very limited stock of really worthwhile books is almost necessary. Tsing Hua College next to us budgets \$40,000 a year for this purpose. We are counting on getting Chinese books from the Harvard-Orient Institute.

As I wrote you before, we are hoping that a special gift can be secured to cover the cost of the Formal Opening. I trust that every assistance will be given to Nash and Lew for securing gifts covering a term of years for various teacher's salaries.

I note what you say about Mead's unwillingness to come under the Presbyterian Board. It would very much ease our financial problem if he did.

I shall try to go over with Nash other items in the budget, which he can explain more satisfactorily in person.

Do this also
Ding
Wright

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LS to North Feb 14, 1927

Board of Managers: I hope this same mail can take to you the minutes of the last meeting, called chiefly to pass on the budget. We have your instructions not to do any local borrowing. Meanwhile, under the stress of circumstances last summer and autumn, certain undertakings had been entered upon on ~~this~~ as the only basis made possible by conditions. Among these was the installation of a telephone system, the details of which will be sent you. It would be a most useful gift, which would in effect take the form of endowment if \$5,000 to \$7,000 Gold could be secured for clearing off this whole item. The Managers heartily approve the course we have taken, and wanted it to be made perfectly clear to you that this was in no sense in defiance of the action forbidding us to make local loans, which of course reached us long after all these arrangements had been worked out. Unless, therefore, a special gift could be secured for the purpose, it will be necessary to carry these items in the budget under "University General."

File Com
See Mem
6/10/27

✓

Harvard-Orient Institute: Quite a little has happened since my last letter to you on this subject. That letter gave offense to Mr. Pettus, and instead of acting on my suggestion that he come and talk with me about the references to the Y.S.C.S., he took the issue up with the Executive Committee of his own Board of Directors. This led to various conferences, among themselves and with me and with others, with the outcome that they have severed all formal relationship with the University, and have dismissed Porter and March to take effect June 30th of this year. The Directors were faced with the alternatives of dismissing Pettus himself or taking this course. They felt that they have left the Language School entirely too much to Pettus, and that from now on they must take a more direct share in its affairs. They will apply for some sort of grant from the Institute, based on the facilities they can offer, and I should encourage their receiving a limited amount. The judgment, however, of everyone concerned, so far as I know, is that Pettus himself is unqualified to direct the advanced work in the sense that the Institute will want this provided for foreigners, and despite my hopes to the contrary, the experience of the past few months would indicate that this cannot be done in that institution on any other terms.

My present suggestion would be that the University take over under its own management provision for the really advanced or graduate work for foreign students with Porter as director, and with such other staffing as circumstances may lead us to provide. Political conditions and our own lack of preparation will make it unlikely that any large number of students will come next session, during which time Porter could be doing further study and put into effect the publication of the journal together with other publicity work.

I shall write more fully on the whole matter after hearing, if we ever do, of the organization to be effected in America, especially in regard to the recommendations from the tentatively organized Administrative Committee here. One of those recommendations was payment for the residence at the Y.S.C.S. now occupied by the Porters. In view of what has happened, this ought to be approved. The more so, since as I understand your letter, the gift of Gold \$22,000 was made directly to the University for residence purposes.

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I honestly believe that we are now in a better situation than ever for going ahead untrammelled in making arrangements for such foreign students as want to ^{do} graduate and research work, whether they are to live in the city or on our campus, to what extent we can draw upon our own superior staff of Chinese teachers for their instruction, and other questions of this kind can be treated as matters of internal administration and in close consultation with the group at Harvard interested in the subject.

I should perhaps state that the attitude of the University to the Y.S.C.S. has been forced upon us by objective facts over which we had no control, rather than by any pre-suppositions of our own. These included treatment of Porter by Pettus; the indignation this aroused in the minds of Pettus' other two foreign teachers, Hummel and March, thus bringing to a head their own grievances against him; the dissatisfaction of the three or four men now in Peking qualified to do this advanced work, starting out in the Y.S.C.S. but in each case leaving it; and the opinions of disinterested observers, which had come to our attention.

as students

Very sincerely yours,

J. Highton Stewart

JLS:B

Please send authorization to Wash at Kansas City for clergy rates from there to N.Y. Also send me more Eastern & Western clergy blanks.

February 14, 1927

Dear Leighton:--

I was glad to get your word about the proposed Peking-Tientsin dormitory, but I suppose that may halt somewhat just as things are here owing to the situation in China, but am thankful for the article from the Shanghai China Review regarding the possible removal.

That was very strong language in view of the things to be accomplished before it could actually happen, though, no doubt, the trend is that way. The "Three Peoples Policy" of Sun Yet-sen have no doubt penetrated all China, but whether the North will let the South rule China is quite another thing. I have an impression, and I should be glad if you would verify, if the North one-half of China has, as a rule, given the ruler to the South. As you can well imagine, we need all the information and points that you and the others can think of to help us keep our constituency steady through this serious trans-itional period. Your letter suggested some points that I had not thought of.

This removal of the Capital question has not reached here as yet in any serious way, but no doubt, the papers will take it up as a good "news" item. Of the fifteen odd Christian colleges and universities in China (if I am correct) only Peking and Shantung is situated in the north half of China, and in wheat-raising zone and temperate climate zone. If worse comes to worse, we shall have to adjust our point of view, but we have still a good deal of data on which to make our kicks.

As regards getting some assistance for the field work, I would greatly welcome it, for, as I have said before, there is work enough for two or three men. The difficulty is that it is almost impossible to find any one who is both able and willing to do the job. If he is able to do it, he is able to get an alibi which will enable him to do other important work. Moreover, we failed in the two attempts that we have made to get an executive secretary, though in each case, we rested it entirely upon the best advice available at that particular time.

I did not get to see Mr. ~~Woolley~~ Wells after your letter came, and before I left New York. I do not know when I shall get back to New York. The Finance Committee in its reaction from paying attention to the field work has suddenly become one hundred percent dictatorial about it. At the present moment my schedule takes me up through the first week in March, which week I am to be at Kansas City in the endeavor to hold the situation there for Vernon Nash.

As to either Vernon Nash or Mr. ^{Wells} ~~Wells~~ coming home, I certainly could not have any personal objections. The money is coming so slowly however that I do not think it would be easy to get the Finance Committee to risk all the expense of their return to this country, especially as they are both untried men in this particular kind of work. What I mean by untried is this: Vernon Nash raised funds in a city where he was particularly well known and loved. Whether he could go in among strangers and win his way would be another question.

Mr. ^{Wells} ~~Wells~~ was appointed to a very specific task which was to persuade Methodist ministers of small country churches to use this Peking project as a method to push up their gifts.

But it would seem to me to be quite a jump from what they did to get money ^{as we} have to do under present conditions, which conditions of course, as you can imagine, were never more difficult. Of course Of course none of the above have I mentioned to the Committee, for after the death of Lewis, I had more than I could do to secure (from the disorganized office) the needed data for my travel work before leaving New York. I do not know when I shall return to New York, as the Committee has not made its wish known. It might possibly be that I would not get there before May or June.

I am daily working up to the very limit of my time, and strength, even to the extent of practically cutting out all reading. I am also working with that concern of heart which you know so well. Mrs. Luce arrived at San Francisco on December 22nd, and though we have been together but six months in the last three and one-half years, now, after less than four weeks together (during which time I was working, as usual) we are separated again for an indefinite period. All this is emphasized by the fact that she has had a return of high blood pressure, which make it rather unsafe for her to travel alone. Nevertheless she is on her way Eastward to set up her penates for the 29th time in thirty years.

Fortunately I am in good health, though daily running dangerously near the edge.

I did not know what has happened to the plans of the new dormitory buildings, to which you also refer. The plans in general were drawn and I have asked for a special elevation in order to present it to people, but as yet, it has not arrived.

I think I realize pretty well now our needs. We do need dormitories so that we shall not turn away so many students, but I never neglect an opportunity where I think it will pay to get endowment. It is just a little easier now to stress this, because of the hesitancy of some about putting money into building which they fear may be destroyed. But I have been saying that it was about as likely to happen as the destruction of the building in South California by earthquake, not impossible, but not probable.

I realize that before this reaches you the whole situation may be changed one way or another, but if the situation is arranged, I would be glad to have a note from you as to the possibility of the southerners reaching Peking and your estimate of the strength of opposition that might continue from the Northern generals. As the latter are, one might hope that they could hold things in check.

Mrs. Luce went with me to see Mrs. Cripps and we put the whole matter of the School of Education before her. As yet, I have no reply.

I also saw Mr. Ivon Lawson in San Diego, brother of the late Victor Lawson of Chicago, from whom he inherited a couple of million. I put the matter of the School of Journalism carefully before him, and was received very cordially. He did not hold out any great hope at this present time, but I think we stand our chances among several competing items.

Neither at San Diego or Pasadena was I able to get much immediate

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money, but in several important cases, we have greatly strengthened our position, and doing something for Yenching in a large way is a much more definite position to three or four than it ever was before.

One of my elderly lady friends in Los Angeles says she is planning to put up a house (\$8,000.00). This is the amount I mentioned a year ago, and I thought it was best to not disturb that idea if the house desired at this time did not quite cost that, we could put it into the endowment for the upkeep of that particular house.

Whatever may be the outcome of it all, you can be sure that I am doing all in my power to hold out over this difficult period of transition.

Ever hopefully in the inspiring task,

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Amarillo, Texas.

February 15, 1927

Dear Leighton:--

I wish it might be possible for the Building Committee to work out an estimate of what they think it would cost to endow the upkeep of each building. I think you can see the wisdom of this at once. I would be a strong help to those who have given buildings to do such a thing, and of course to that extent would relieve our general resources. For the residences they might make a flat rate of how much it would cost per year in gold, and we could work out the amount of endowment to cover it at this end. Watch out for any who might be interest in developing the campus. Indeed I am making special trip to one of the oil cities where I hear there is a big wealthy oil man who has given a game ~~possesio~~ to Oklahoma. This is just a chance, but I am taking it on my way to Kansas City. I now write from Amarillo, Texas, which you will recall from your visit here. They are quite an oil boom on now, but the money that might be expected I fear will be absorbed for a little time until they get the debt paid off on the beautiful new Gothic church, which will be dedicated now in three or four weeks. This debt, however, they will have no great difficulty in caring for, and the Pastor, Reverend R. Thomson, D. D., is very friendly. He is a modernist.

If you have time you might write him direct, and recall to him your visit, and express your gratitude at his continued interest of which you learned from me, and then you can add any material that you might wish, and put on the special list to send things to from time to time. I am in touch with the five or six most hopeful men here, but again (as so often now days) I do not see immediate gifts.

Ever truly,

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Peking University

February 15, 1927

President J. Leighton Stuart,
Mr. J. M. Gibb,
Yenching University
Tsing Hua Yuan,
Peking West, China.

My dear Dr. Stuart and Mr. Gibb:

We have Dr. Stuart's letter of January 11th and Mr. Gibb's letter of January 10th in which reference is made to our cable asking for the plans called for by Murphy's memorandum of May 10th. I think that the matter will probably have been cleared up by the interpretations which Mr. Barker can make of our action here, but I venture to write this additional word for I think that the point which we feel to be important is not fully understood. As we think of it, it is not simply a matter of the tones and colors used in painting the buildings, but is a matter of whether the tones and colors are put on in such a way as to adhere to the architectural conception and not to run counter to it. For example, the whole architectural theory of the buildings is that the facades are intended to be made to look like one story facades. This effect has been destroyed in some cases, we understand, by the accenting of horizontal lines between the first and second stories rather than the emphasizing of the vertical lines and the minimizing of the horizontal lines. There is nothing in our action that I think need lead you to feel that we are going to call for something which you will regard as unsound, but we do desire to protect the architectural appearance of the buildings by having the advantage of the architect's expressing through his notes on color the architectural ideas that are the basis of the plan. For this reason we ask you to cooperate with us in seeing that these plans are sent and that the information asked for in connection with these plans is provided. Even though you do not have a draftsman at hand to do it, one should be employed at least for this purpose. Please be assured that we are not thinking at all of over-riding your judgment, but primarily of being sure that there is brought to your thought in forming your judgment the data which we feel you should have.

Faithfully yours,

Secretary
Peking University

WHL-H

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Peking University

February 15, 1927

President J. Leighton Stuart,
Yenching University
Tsing Hua Yuan,
Peking West, China.

My dear Leighton:

I note with interest the suggestion in your letter of November 8th as to keeping Mr. Flood in the Construction Bureau. I think that it is important that he stay until these accounts are fully and clearly closed out. It would be a mistake to have him leave them and deprive us of his knowledge of them in the matter of the final settlement of these accounts when it is entirely possible that some tangles may develop.

I have also wondered whether Mr. Flood would not be of advantage to the University in connection with other accounting problems which the audit you sent forward a few weeks ago seems to show.

Faithfully yours,

Secretary
Peking University

EMN-H

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INDEXED

TRANSFER

Peking University

February 16, 1927

President J. Leighton Stuart,
Yenching University
Tsing Hua Yuan,
Peking West, China.

My dear Leighton:

Following up the matter of what scholarships we hold as endowed
scholarships, this systematic statement can be made:

| | <u>Principal</u> | <u>Annual Income</u> |
|-----------------------------------|------------------|--------------------------|
| 1. Mrs. Calvin Pardee Scholarship | \$ 3,000. | \$150. |
| 2. Miss Clive Pardee " | 3,000. | 150. |

These two scholarships have, so far as I know
no restrictions attached to them.

| | | |
|-----------------------------------|--------|------|
| 3. Francis Jenks Hall Scholarship | 2,400. | 120. |
|-----------------------------------|--------|------|

Restricted as follows:

"The income therefrom is to be paid to or
used for the educational benefit of worthy
Chinese students of Peking University, at the
discretion of the officers of the University.
It is suggested that students of Truth Hall
shall be given favorable consideration in the
award of this scholarship; but the officers
of the University are under no obligation to
award scholarships to students of Truth Hall if
they prefer other candidates."

This fund was reported to President Stuart un-
der date of February 10, 1925.

| | | |
|--------------------------|---------|------|
| 4. Boyd Scholarship Fund | 10,000. | 500. |
|--------------------------|---------|------|

Restrictions: "for the purpose of making
loans to, or, in exceptionally meritorious
cases, of providing free scholarships for,
Chinese Students in Peking University, pre-
ferably those who are looking forward to
Christian work, it being further understood
that such loans shall be limited to actual

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tuition fees and their repayment guaranteed by such methods as are customary in China..... The selection of students to benefit by this Fund shall be made by the Board of Managers of Peking University, (residing in or near the City of Peking), upon recommendation of the President and Faculty, with a ratio of men and women students based in general upon their proportionate enrolment."

5. Burt Briant Student Loan Fund \$ 125.

The whole amount to be used as a loan fund to be available to needy students seeking its benefit in the Theological School, the principal to be loaned from time to time under the direction of the President of the University to such Chinese students in the Theological School as shall be approved by the President, and upon such loan the note of the student shall be taken, bearing interest at 3% per annum.

Of this fund \$100. has already been transferred to Peking and the balance is sent forward by check for \$25. in the copy of this letter which is going to Mr. Wiant.

6. Esther Loring Richards Scholarship Fund 1,000. \$ 60.

"To provide a scholarship to be awarded each year to any woman student in Peking University or any of its branches including Yenching Woman's College who may be selected by the University or any of its said branches. It is requested that in awarding the scholarship preference be given to women who are taking courses preparatory to entering the medical profession. The income of this fund is remitted directly to the Dean of the Woman's College.

The income upon the first four of the funds named on the foregoing page is stated as at 5%, and income of this amount will be forwarded for this year. The earning of the investment at the present time is a little more than that, but there is pending before the Trustees a plan to reserve income above 5% in order to stabilize the future earnings when income may fall below 5%. The terms of the 6th fund require that the entire income from the original bond-6%- be used, and until the bond matures this rate will be paid.

I also enclose in the copy of this letter which goes to Mr. Wiant check for \$460. covering the income of the first four funds aforesaid, for the first half of 1926-27. Our plan is hereafter to remit this income quarterly over and above and distinct from the budget of current expenditure.

I have been unable to find any reference to a scholarship fund of \$3000. through the Overbrook Presbyterian Church in Philadelphia, Dr. George Barnes pastor. If we get any light on this, or if Dr. Stuart can give us

any light we will try to find out the facts.

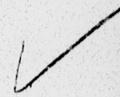
It would be a very distinct advantage if it could be put on the calendar of some University officer to send to us every year at some regular time a report upon the application of these funds. It is our judgment that a report of this kind will do more to help us to secure additional funds than any other method, and if it is done with regularity this will be a great help. This also would seem to be a fair expectation of the donors.

Faithfully Yours,

Secretary
Peking University

MMH-E

CC: Mr. Wiant
Mrs. Frame



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學大京燕

YENCHING UNIVERSITY

(INCORPORATED IN 1929 AS PEKING UNIVERSITY)

PEKING, CHINA.

PEKING

Feb. 17/27

INDEXED

ans. 5/26/27

TRANS.

P.S. One more timidly hopeful comment on the Budget. If the McAfee endowment holds and McAfee becomes operative next year it almost makes up the deficit! Is this intact?

not yet in effect. even

Dear Eric,

Just a few final sentences to send by Nash who leaves here early tomorrow morning. I do hope you will approve of the course we have taken in his case. In brief and blunt language it amounts to ending the agency all around by terminating the relationship without further delay, or — as I hope will be the case — utilizing him to get not only his own support but much additional help on the Budget. He ought to be useful in the office and to be much liked by all of you. My suggestion would be that he be made Acting Executive Secretary. His travel ought to be charged to the Kansas City income.

Now as to the Budget. We have tried to keep it down to the lowest figures consistent with efficiency, with no expansion except in the H.-P. Institute features. Indeed what we have included even here in the present statements represents chiefly work that ought to go on anyhow. A number of the items have been ruthlessly cut down below what those responsible feel to be adequate. We ought to have a Treasurer. Physical Education & athletics is entirely insufficient. The total that will especially interest you is \$309,903.00. It is about \$6000.00 in excess of

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What you ask us to keep within, — and we have
tried. On the other hand, no allowance has been made
for special gifts which now are received (like Henry
Coffin's $\$1800.00$) or those which might be secured. ^(?) We
have just learned of $\$1200.$ toward Wm. King's salary
given by Miss Haves of Oklahoma ^{Pit.} and Miss Madeish
of Colo. Springs. The general opinion is that we are pretty
safe in estimating exchange at $\frac{2}{1}$, and some think this con-
servative. But it would be a great help to secure
additional income and ease up the strain which you and
I in different ways are under. Please note especially items
168, 170, 421, as possible reductions if necessary. Nash is
keen to help, and we could leave here early enough
to do some work with him before the summer school
begins. By the way his travel should be included! When this
budget was drafted the thought was that he would leave with
Nash. All the more reason for putting both these men to
work. As I have written before, we lack just this margin
between assured income and the work we are setting
down to do, and there will be constant worry until our
income is slightly increased. On our part, we are not
planning to expand any more until resources permit,
but are merely keeping up to standards set.

^{With} Construction affairs are progressing much more
satisfactorily as to internal relations. Barker reports the
right to use Mrs. Marmou's $\$10,000.$ Is this correct, or must some
of this be used to cover land improvements already made? I
shall venture to use half of it for landscaping &c until hearing
from you. Yours in the stress of this great task, J.L.S.

學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

February 18, 1927.

*replied
3-24-27*
Mr. Ernest A. Evans,
1875 University Avenue,
New York City.

Dear Mr. Evans:

Mr. Barker has recently come and has reported his conferences with yourself and others in New York. He brings the most cheering account of the interest you in particular are showing in our problems.

I have taken the responsibility for sending Mr. Vernon Nash and his family to America, and he is leaving tomorrow. He is stopping in Kansas City, and will go from there directly to New York. I especially hope that he can be of use to you in the office and can personally supply some of the material for which you are asking. He will carry quite a stock of photographs, and with his training in newspaper work, should be of assistance in editing publicity matter. He is also fresh from China and can, I hope, interpret the present tendencies in this country in a way that will reassure our friends as to the function and future of this institution.

My thought would be that he took as one special mission to secure his support in Kansas City, and an additional income for the Department of Journalism on an assured basis of approximately \$10,000 Gold a year, altogether. This would enable him to return to China with a prospect of real usefulness, and with a guarantee for maintaining this Department on a modest basis. It may be that in addition to this he could be of service in general promotion, in which case it may be well to give him the title of executive secretary, with the understanding that he will be only acting temporarily in this capacity.

We shall, of course, leave such arrangements to you and the other Trustees in consultation with Mr. Nash after his arrival when you can form your own impressions of his value. Should he return to China, he would wish a certain amount of freedom for further study.

Mr. Barker states that you wish to have photographs of Vice-President Wu, the Deans and myself. I shall try to secure those of the others, but doubt if one of mine could be better than that taken by Underwood and Underwood, of which the plate must still be on file at their Fifth Avenue office. The

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attempts made here have been unsatisfactory.

The other points will be taken up, probably after Mr. Nash has left here. Meanwhile, do not hesitate to write me as to any feature whatever in which we can be of help. I cannot tell you how heartening it is to know of your active interest in the needs of our University.

With pleasant anticipation of seeing you out next autumn,

Very sincerely yours,

J. Highton Stuart

JLS:B

Wm. Heng tells me that he too has a photograph taken by Underwood, taken for publicity purposes when we were in the home campaign.

學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

PEKING

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

INDEXED

February 25, 1927

TRANSMITTED

Doctor Eric L. North,
Yenching University,
New York City.

Dear Eric:

The last foreign mail has brought quite a volume of most interesting and satisfactory letters from you, dated January 24, 25 and 26th.

I acknowledge with thanks the receipt of my photographs which I hope will be used to good advantage.

President's Residence: Mr. and Mrs. Kurrie started out here last autumn by a long sea route, developed malaria in India and have since been trying to recover from its effects in Hongkong. There could scarcely be a worse place in which to receive impressions of China, both British and extremely radical, which combined with the mental condition produced by malaria has made them think seriously of returning to America from Kobe, where they arrived from Hongkong early ~~next~~ month. I still hope they will not do anything so foolish; but meanwhile they have authorized me to go ahead with the house as desired.

We have the ground plans and other sketch on the two latest maps of the campus designed by Mr. Murphy. You can be assured that nothing would be done out of harmony with the conditions laid down by the Trustees, and that we shall secure the best exterior effect possible. It will not be necessary for you to do anything until you hear from me again.

Location of Tannery: This is, as you surmise, at the southeastern ~~corner~~ of the P'u Ian property, along the main road designated for the School of Education. It is already built and working. It is, therefore, well away from any possible developments elsewhere.

Governor Chen: We had already anticipated the formal action of the Trustees and informed Governor Chen of this as foreshadowed ⁱⁿ a letter from Mr. Warner. We understand him to be somewhat offended, which is inevitable, and it will probably result in the loss of around \$15,000 which he had agreed

*Copy 4/28/27
Murphy
The Com
South of the plot
The Com
The Com*

*To
Evans
4/28/27*

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to contribute or raise for our new dormitory project. We had felt, however, that this issue was inconsiderable in comparison with the larger one.

File Com

McBrier Hall: We are starting construction on this building this week. Like all of our main buildings, it is in the track of underground water routes, which will probably involve no little piling. Our feeling here is that we should not delay any construction because of possible consequences of the nationalist wave now spreading over China, partly because we do not fear any untoward effects of this movement toward our own institution, and partly because there could be no better way to prevent it than to go ahead as though things were normal. The only serious danger, as I see it, is from radical agitators or a rabble that might do harm in the interval between the retreat of the northern militarists and the enforcement of authority by the nationalist forces. You can be sure that the whole situation is being carefully watched and discussed among us, and that we shall take no undue risks.

File Com

Landscaping: Before Mr. Barker's arrival I had determined to propose to the Grounds and Buildings Committee that we ask Mr. Sohtsu King to take complete charge of this. As you will have seen from the minutes of the last meeting, this was done and he heartily accepted the invitation. It will scarcely be necessary to give him an honorarium, although we shall plan some expression of gratitude in a form that would give him pleasure.

I should like to repeat my request for authorization as to the use of Mrs. Harmon's gift for this purpose, and an indication as to how much of this would have to be charged against previous expenditure for improvement of grounds.

?

Vernon Nash: It is too late now to reconsider the advisability of his returning to America at this time, but I feel quite sure that we made no mistake in letting him go without further delay. They would have been of very little value to us in their own state of unrest, and it seemed unwise to continue offering courses in Journalism with no more assurance as to our ability to maintain that Department. It is, therefore, a matter of severing his connection with the University or of putting it on a more satisfactory basis rather than an attempt to remove a man from the field because he constitutes a problem to us.

I also venture to feel that with the need for publicity over the China situation in general, and in working up interest for the Formal Opening as well as in direct financial work, he ought at least to be worth any additional expense incurred by this move. The cost of his trip, of course, should be charged up to the Kansas City account.

File Com

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Board of Managers: I am sorry that you failed to receive copies of the minutes and By-Laws of the Board of Managers. An additional copy of the By-Laws is being sent you now together with the minutes of the last meeting. As far as I know there are no changes in principle in their new form. I hope they can

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be approved at the Annual Meeting of the Board of Trustees.

the Com

will

Seating Capacity of Chapel: You will have received the cable recommending the original figure of five hundred fifty or thereabouts. I can quite understand the feeling of Rex Wheeler and others in desiring that we might have required chapel attendance. While recognizing that there are differences of opinion as to whether from a religious standpoint this is more effective than the other, yet we might as well accept the fact that it will perhaps be impossible to require such attendance in any school in China in the near future, and that there ~~will~~ be no change to the contrary in the period with which we are concerned in our present building program. The same is true of Sunday and other services.

A few of our faculty would hold if possible to the required attendance, but the greater majority have been convinced entirely apart from political issues of the wisdom of the other course. The Chinese, if left alone, will unquestionably insist on this. It could, therefore, only be enforced by such authority as is left to the foreign members of the staff.

Even though ample funds were available, I would personally much prefer the smaller building, which will be adequate for all ordinary purposes, and much more satisfactory than if meetings were conducted in a building, a large part of which was empty. The auditorium can be used for such occasions as would overcrowd the chapel.

I note with appreciative sympathy your comments on questionings and dissatisfaction among our friends in America as to our religious policy, with which this matter of the size of the chapel is more or less associated. I shall try to write more fully on this at some later time, but shall only assure you now that not only I personally, but almost all of our staff, are as interested in this question as any of our friends in America can be; and that we are thinking and experimenting as to what is the most effective method faithfully to perform our trust. The situation is one in which presuppositions and accepted standards of procedure and achievement must be largely thrown aside, with the consequent danger, which I am also trying to keep in view, that essential values may be lost and aggressive efforts abandoned in the relinquishment of the hitherto accepted methods. I believe that when the smoke clears away those who are investing money in this University will alike feel that the policy will have justified itself by the gains to the Christian cause in the new China that is coming into existence.

and life

✓

Captain Swinehart: A letter from Mr. Swinehart indicates his interest in the proposition of which I wrote you, and as he contemplates coming to Peking again before long, we shall at that time take up the matter with him more definitely.

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Your Visit to China: I do hope that the report that you will probably be sent out here next summer or autumn and be here at the Formal Opening will be verified. There would be many practical advantages in your presence, and it is needless to add that I should be very happy personally to have you see the place. You certainly deserve such a trip.

Write

I hope also that not a few of our Trustees will come at that time. More than one of the matters dealt with in this letter could be more satisfactorily explained to such a group on the spot than in any other way.

Hsien Ju Huang: I am enclosing a copy of a letter just received from Mr. Huang, who is now a student in Columbia University, applying for a position in our Department of Economics. Our budget calls for one additional man in this subject, and Mr. Huang has specialized in the particular courses which we need to have provided. I am also enclosing a copy of my reply to him. I suggest that you have an interview with him to find out his religious position to which he makes no reference and to form an impression of his personal qualities, and that if you care to carry the matter further that you communicate with those whose names he has given for reference. It may be that if unsuitable for our own work, or if we can in the meanwhile make other arrangements, that you could place him in some other institution. It might be worth while to get the opinion of Burgess and Blaisdell, who are both studying in Columbia, and could get in touch with Mr. Huang, even though they do not already know him. *I shall advise you at once if in the mean time we secure some one else.*

*Write Hsien
4/28/27
Write Cheng
4/28/27*

*Write
B-13
4/28/27*

*Write
Col U.
Decy
4/28/27*

Scholarship for K. A. Wee: Columbia University provides scholarships, remitting tuition fees, for Chinese students appointed by the Chinese Government, the number at any one time not to exceed four. Will you inquire whether these four are now filled, and whether there will be any probable vacancies next session, in which case it might be possible for us to secure the appointment from the Government for Wee.

Very sincerely yours,

J. Hightonsheath

JLS:B
Enc. 4

✓ It is a wholly unforeseen outcome of Britton's departure that he should have "gone cuckoo", and much as I deplore this for his own, his wife's and his family's sake, yet I find myself feeling especially sorry — not without a misplaced whimsical sense of humor — at the continuous annoyance he has been causing you. I get echoes of this in the voluminous letters that come from him by every mail. Is there not some way to have him

... in such cases?

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RECEIVED
UNIVERSITIES
MAR 28 1957
JOINT CENTER

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MAR 28 1927

File

學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

February 28, 1927.

Doctor H. W. Luce,
Yenching University,
New York City.

Dear Doctor Luce:

I have three letters from you, all indicating anxiety as to whether we were abandoning our plans for the School of Education and the School of Journalism. This must be giving you some little concern, and I can answer at once and emphatically in the negative. The reason that Britton, and more recently Nash were sent to America was in an effort to put the Department of Journalism on a firm basis.

I wrote to Galt regarding the matter of Registrar only because it had become desperately necessary to have someone to carry on this work, and he seemed at the time the only available person. Even if we had asked him to do this until a permanent person could be found, it would have had no bearing on the problem that you have raised.

In the case of both of these proposed Schools, as in the whole matter of current expenses, our need is not so much to secure large endowments to make expansion possible, as to relieve the acute pressure on the present budget. Take the case of Journalism. Heartily as I can agree with everything that can be said in favor of having this School, yet it would not be fair to the other Departments to make it a charge upon our regular budget; and since none of our efforts to get special endowment have as yet materialized, we were forced to face the sharp alternative of discontinuing altogether or getting enough assured support to guarantee its maintenance on a modest basis. This we have estimated, including the Kansas City income, as Gold \$10,000 per year. It would not be necessary to have a special building and all the other desirable features which have been included in our prospectuses; in fact if we could have anything between that sum and \$5,000 a year, I should say go ahead.

Similarly as to Education, the present Department is pitifully weak and should be strengthened. I wonder if you could not induce some of the various prospects with whom you have been dealing to undertake a definite amount, however limited, beginning right now rather than stake the whole issue upon one of the elaborate schemes which we have worked out. I recognize that this is a judgment that continually governs anyone in financial work. I am, however, sharing with you,

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✓✓ | my colleague in this immediate difficult and worthwhile task, the problem as it presses upon me, which is that to carry on the work as it is now being maintained, we must have an increased income of something like \$10,000 a year excessive of Journalism. Once we can get the work to which we are already committed, and for which we have already secured teachers on a firm basis, we can with great enthusiasm go in for further developments. If, for instance, you could secure \$2,000 Gold a year to pay the salary, house rent, etc. for Henry Chou in the Department of Education, it would be an immediate help. He married one of the daughters of the well-known Pastor Hueie of New York City, which fact may give you a lead in securing his support.

My question regarding speakers for the Formal Opening was that you let me know at once of any persons who would be suitable for conducting the Sunday service, or for making other addresses, so that we can plan accordingly.

✓ | I hope that Nash will be of no little help in working up a good delegation. The general disturbances in China are not only not to be a hindrance, but ought to add a vivid interest to the trip. People can thus see for themselves what it all means, and what its bearing is on such an enterprise as our University. If their presence here would enable them to see for themselves, as I venture to hope will be the case, that we have a large and influential constituency of Chinese friends and an established place in the life of the nation, it ought to be satisfying to them and extremely valuable to us. I do not see much probability that conditions of travel will be disturbed, or that their personal safety will be in any way involved.

In regard to our general policy, I think we can sum it up in the statement that we intend to maintain a general College of Arts and Sciences essentially as it exists at present, with the development of graduate studies, especially emphasizing the social sciences, and stressing particularly religion, Chinese, education, sociology, political science, economics and journalism.

✓ | I am glad to learn of the possibility of Doctor Alice Luce, and shall take this up promptly. It is certainly a generous offer. You can appreciate the fact, however, that even travel one way costs us almost as much as a single person's salary, and it may be that we can pick up a permanent person in China, who, while lacking the qualifications of Doctor Luce, would at least prove in the end more economical to us. Could you not induce some one who knows her to assist in getting this feature, at least in part, in which case there would be no question about our wanting her.

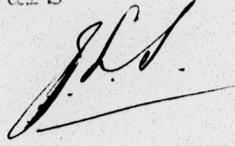
We shall try to keep you informed of events and have photographs sent. Nash, however, is taking a large collection, which with those that are being continually sent to the office from the Construction Bureau ought to cover the needs.

I sympathize heartily in the apparently increasing difficulty of securing gifts from Americans for objects in China. As a matter of fact, however, the present situation here ought to be turned into a stronger argument than ever, espec-

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ially in the case of an institution that proves itself able to carry on steadily through these nationalistic agitations, in the hope that better things lie ahead.

As ever, yours



JLS:B
cc Doctor North

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